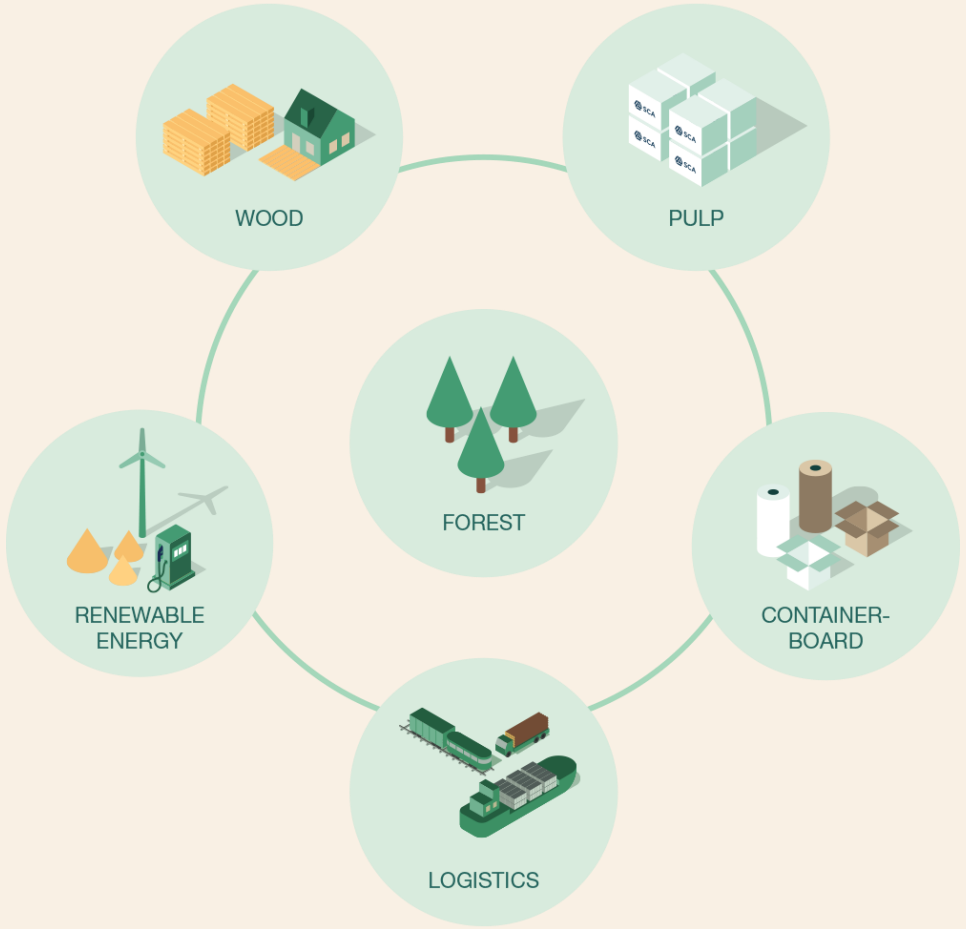
Investor Presentation

Investor Relations
March, 2025

SCA

A strong and integrated value chain



Sales (SEKbn)
20.2

EBITDA (SEKbn)
7.1

EBITDA margin
35%

Industrial ROCE [1]
7%

Climate benefit
12.3 *m t CO_2*

Net growth in forest
2.8 *m m^3fo*

Note: Logistics are reported as a part of relevant segments.
1. ROCE for the industrial segments; Wood, Pulp, Containerboard and Renewable Energy.

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Europe’s largest private forest owner

Forestland

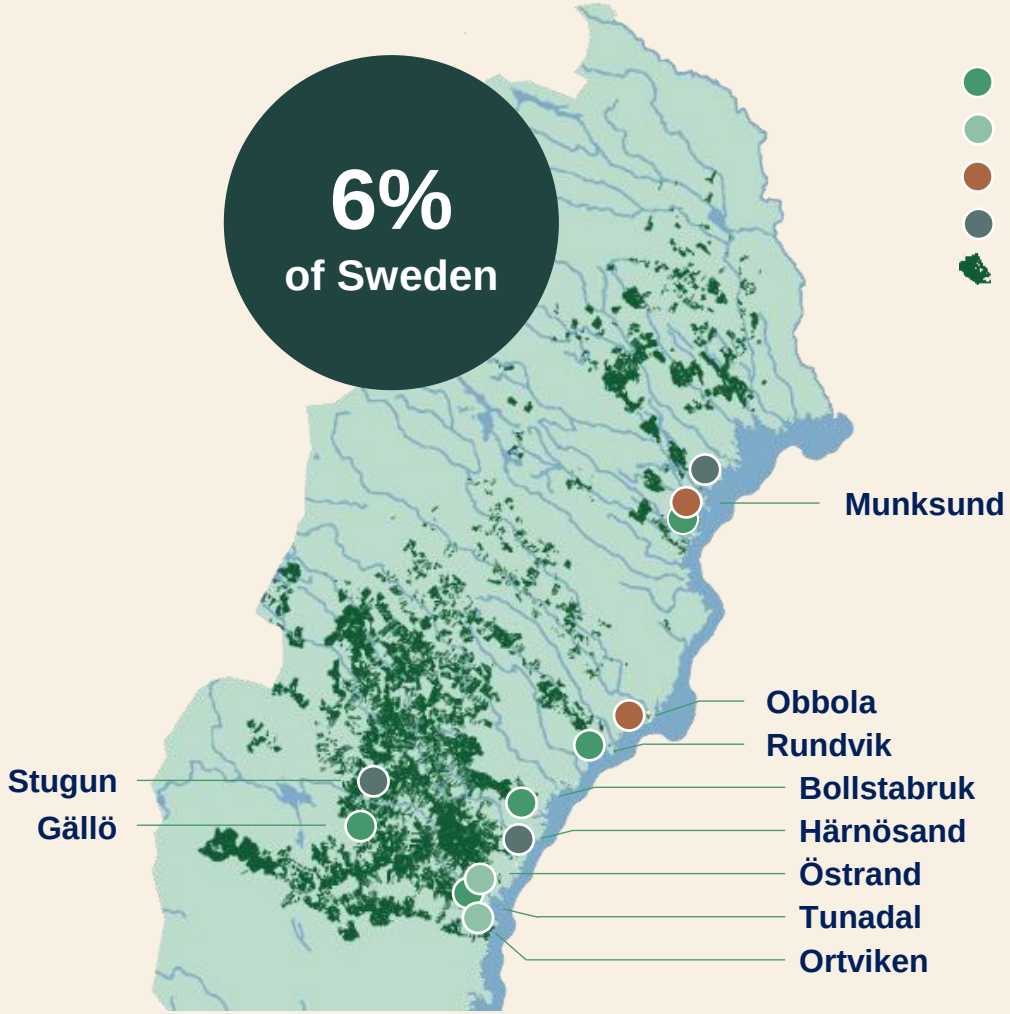
2.7 m ha

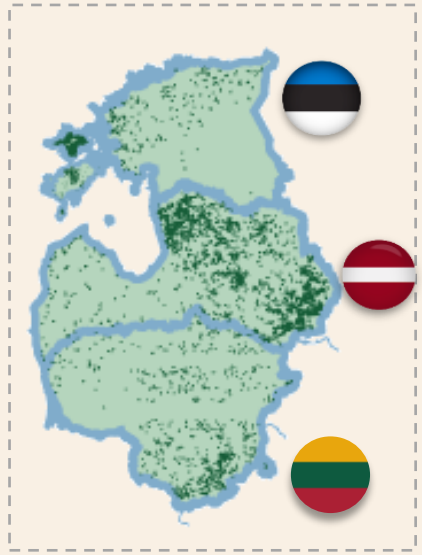
Productive forestland

2.1 m ha

Standing volume [1]

274 m m³fo

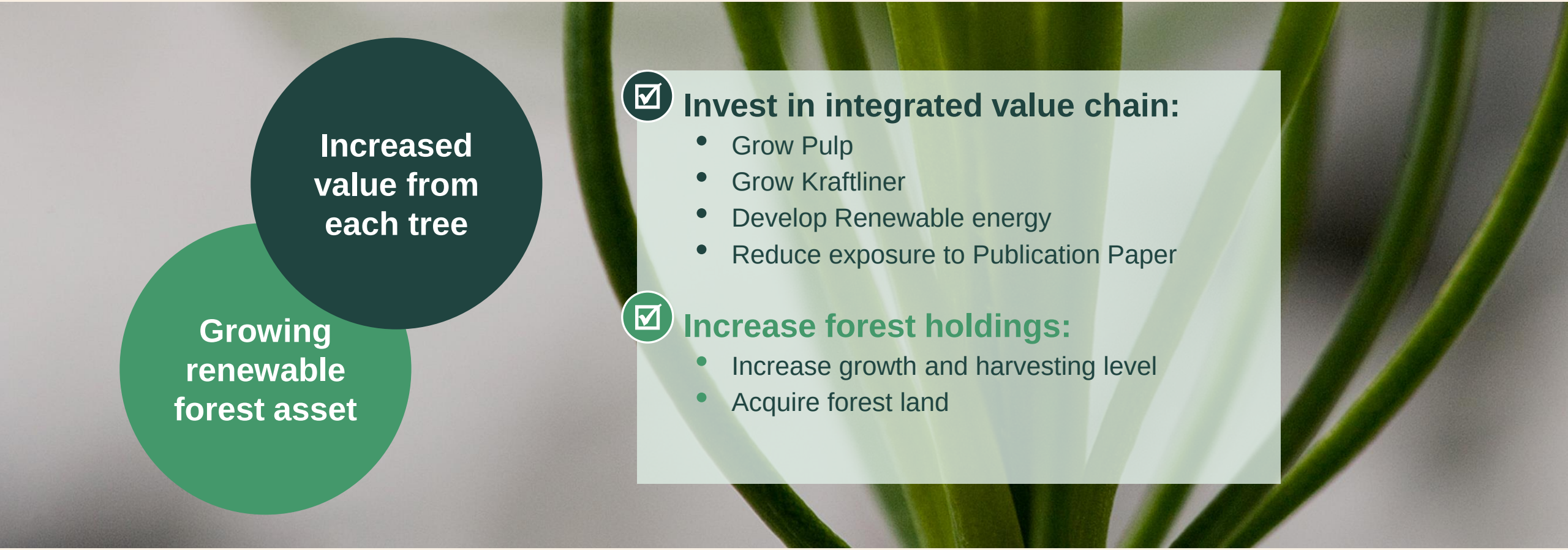




1. Including forest holdings in the Baltics.

SCA

Strategy communicated in 2017



Invest in integrated value chain:

- Grow Pulp
- Grow Kraftliner
- Develop Renewable energy
- Reduce exposure to Publication Paper

Increase forest holdings:

- Increase growth and harvesting level
- Acquire forest land

Project portfolio delivered

Value

→2018

Östrand expansion

- Production started in June 2018
- Financed by operating cash flow

→2019

Realize full forest value

- Positioning as forest company
- Revaluation of forest assets

Restructuring Sundsvall

→2021

Exit publication paper

- Closure of all publication paper machines

→2022

Grow CTMP pulp

- 300kt CTMP at Ortviken and close CTMP Östrand

→2022

Kraftliner expansion

- New 725kt kraftliner machine at Obbola
- Increase share of WT Kraftliner at Munksund

Own wind power

- Acquisition
- Organic growth
- Repowering

→2023

9 TWh wind power on SCA land

- Wind power on SCA land is expected to increase to 9.0 TWh in 2023
- Long-term target of 11 TWh

Bio fuel and green chemicals

- Partnership with St1
- 100k m^3 bio fuel

~70% completed

Acquire forest land

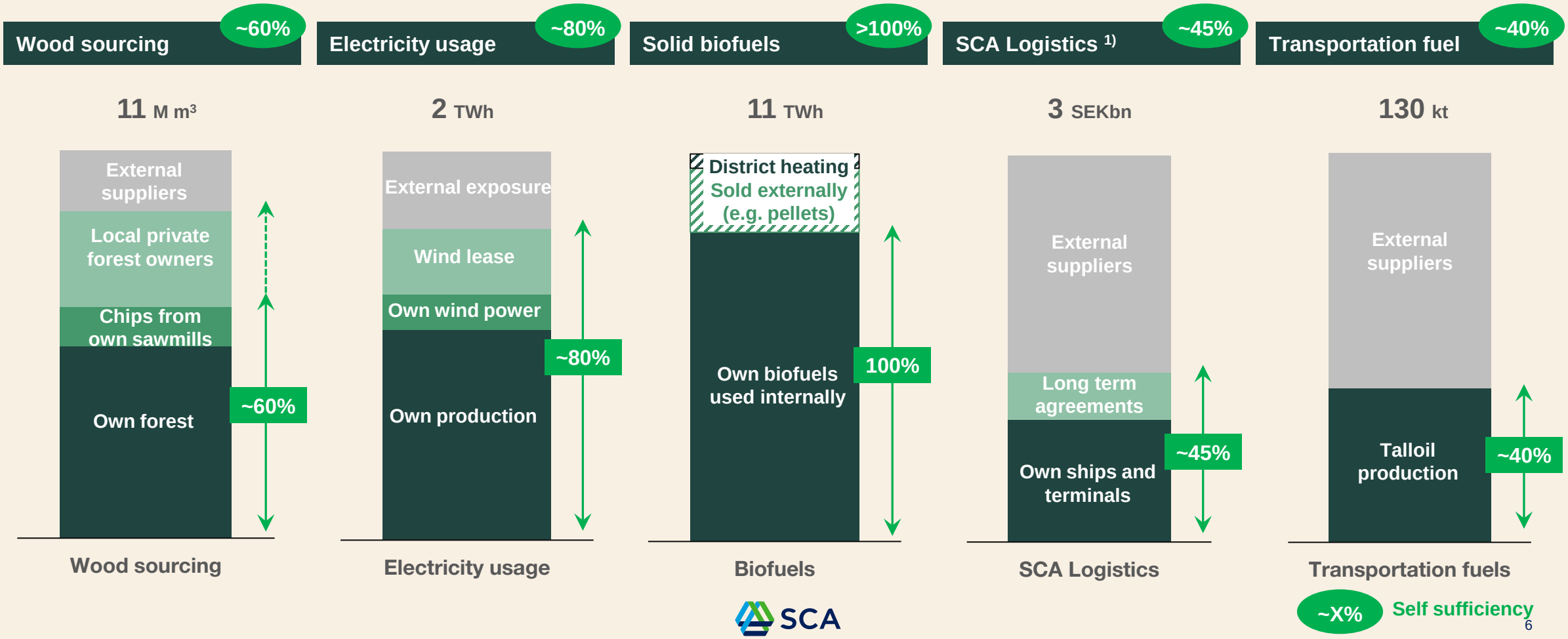
- Target 100k ha forest land in the Baltic states, ~80% completed

Decided or completed projects (or Exit)

Potential projects

Time

SCA has an integrated value chain with high degree of self sufficiency



1. SCA Logistics sales excluding purchase of OCC and chemicals.

SCA contributes to a fossil free society

Binds net **5.1** Mt CO_2

CO_2

1

Growing forests bind CO_2 – active forest management increases growth

Operations

4

Investments and innovation reduce carbon emissions

Low Emissions **0.9** Mt CO_2

Replaces **7.4** Mt CO_2

2

SCA's renewable products replace non-renewable products

Bioenergy

Paper

Solid-wood products

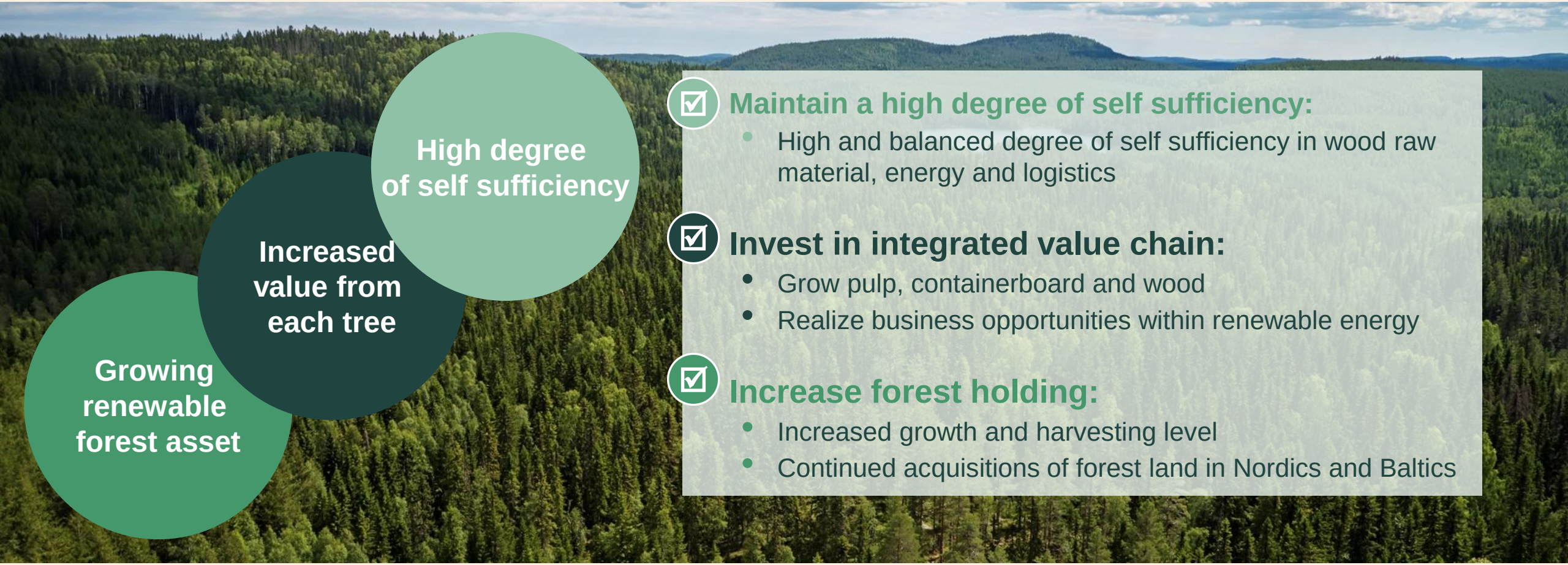
Stores **0.7** Mt CO_2

3

Carbon is stored in renewable products during the lifecycle

In 2024 SCA's climate benefit was 12.3 million tonnes of CO_2, which corresponds to more than a fourth of the emissions from Sweden.

Strategy for profitable growth



Maintain a high degree of self sufficiency:

- High and balanced degree of self sufficiency in wood raw material, energy and logistics

Invest in integrated value chain:

- Grow pulp, containerboard and wood
- Realize business opportunities within renewable energy

Increase forest holding:

- Increased growth and harvesting level
- Continued acquisitions of forest land in Nordics and Baltics

Project portfolio – prioritized opportunities

Value

2 Decided and ongoing projects

Kraftliner expansion

- New 725kt paper machine in Obbola

CTMP expansion

- 300kt CTMP at Ortviken
- Exit publication paper

Biofuel

- Jointly owned biorefinery in Gothenburg

Acquire forest land

- Target 100k ha forest land in the Baltic states, ~80% completed

Wind power

- Wind power lease
- Project development
- Own wind power

3 Organic growth

Grow Wood

- Increase production
- Profitable growth Wood

Further potential Containerboard & Pulp

- Profitable growth in existing mills

Renewable fuels

- Bio refinery

Growing forest assets

- Increased forest ownership in Baltics and Nordic Countries

☑ Decided projects

☐ Organic growth

1 Maintain superior asset quality

Time

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Forest

SCA

Europe’s largest private forest owner

Sales (SEKm)

8,830

EBITDA (SEKm)

3,531

EBITDA margin

40%

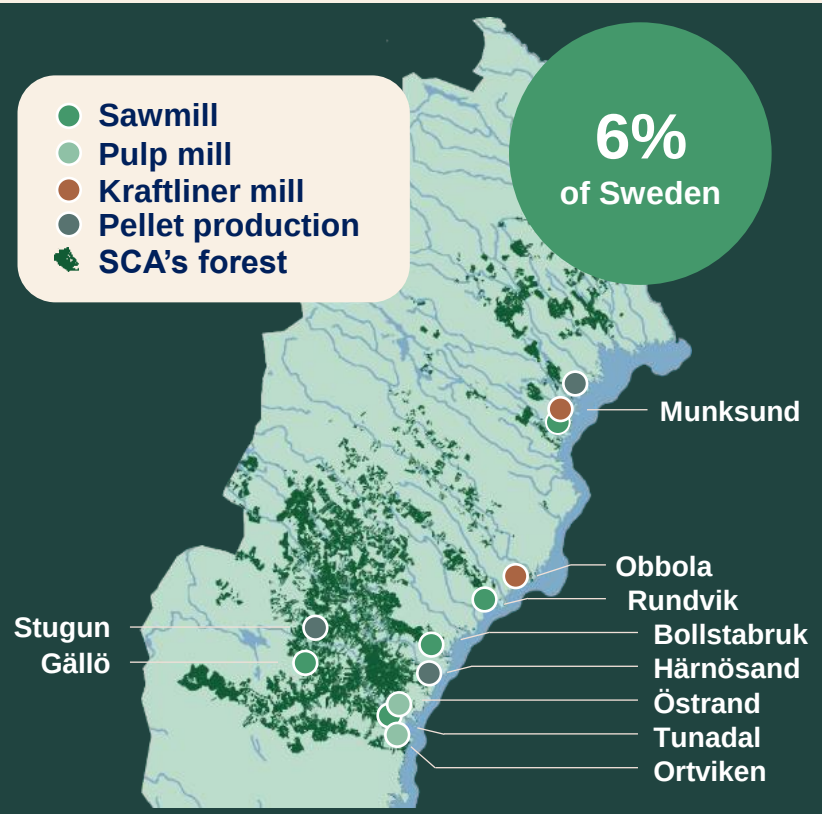
Forest holdings located close to SCA’s industry

- **2.7**m ha forestland
- **2.1**m ha productive forestland
- **274**m m³fo standing volume

~50% of wood raw material needs are provided for by wood from SCA’s own forest

Young forest yields high growth

- **10.9**m m³fo gross growth
- **6.7**m m³fo harvesting 2024



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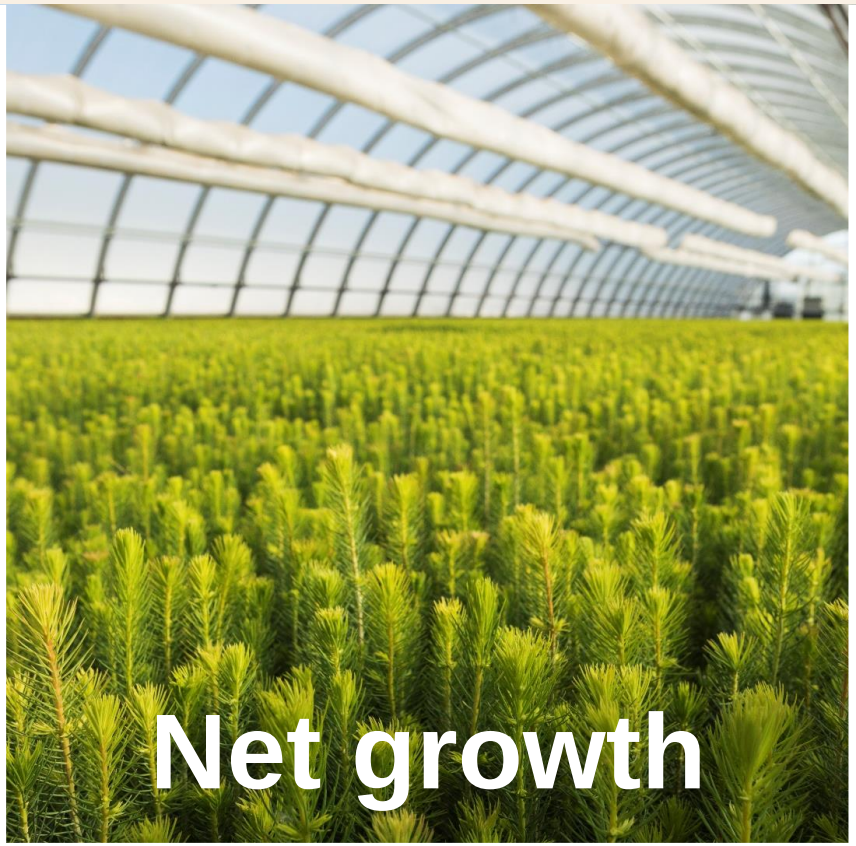
Figures including forest holdings in Estonia, Latvia and Lithuania

Forest assets create value in several ways

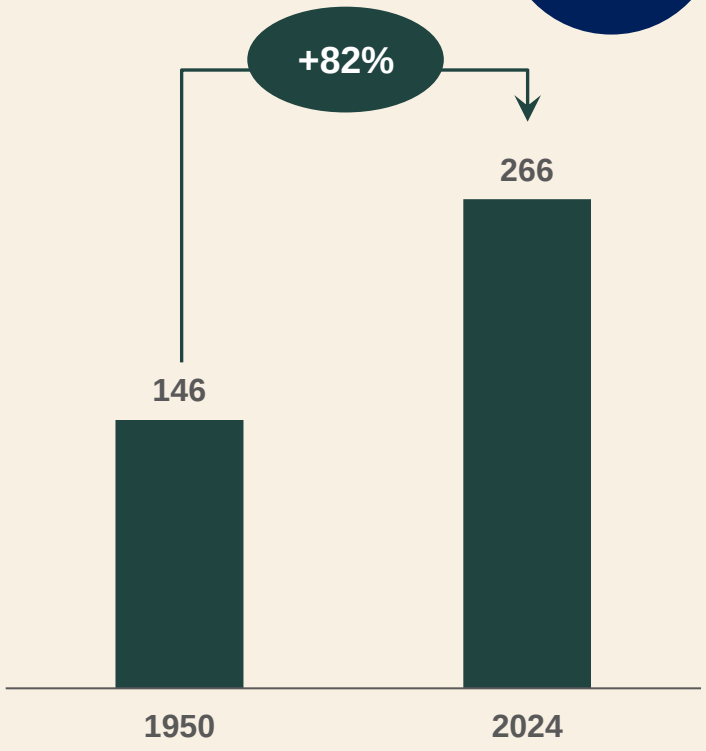


Positive climate effect

Profitable growth since 1950

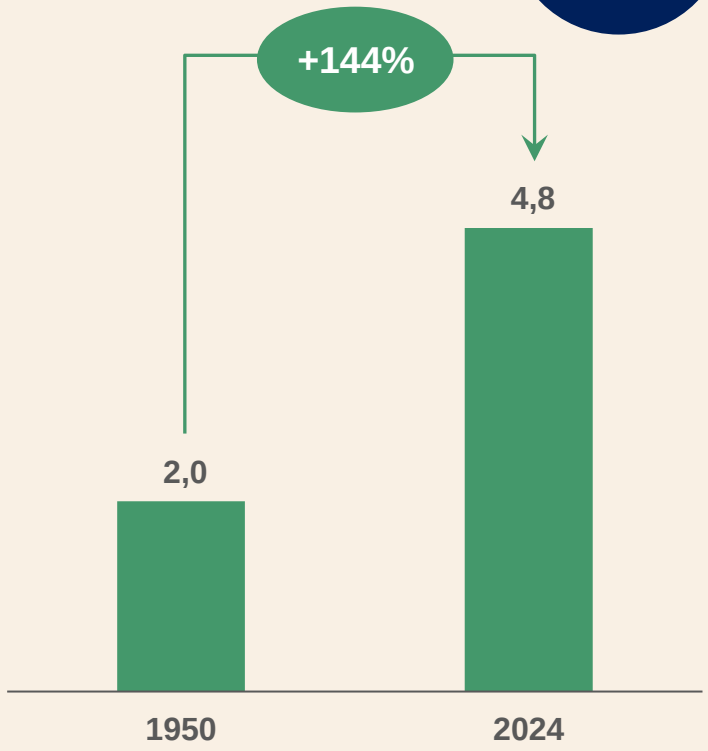
Standing volume SCA
million m^3fo

Growing asset base



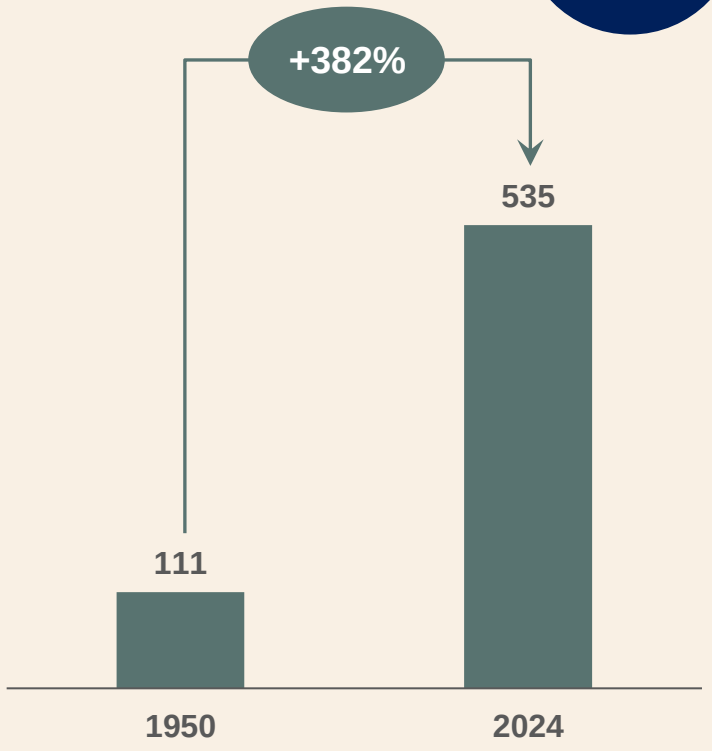
Harvest plan own forest
million m^3sub

Increasing cash flow



Land value Sweden [1]
SEK/m^3fo (real value)

Increasing land value



1. Average price Sweden, real price (2024 price level). Source Ludvig & Co. Excludes forest holdings in the Baltics.

Forest Total Return

CAGR of 10% since 1956

1 Increasing cash flow

- Harvesting provides raw materials to the industries and generates cash flow
  - Cash flow: **~3% CAGR**

2 Growing asset base

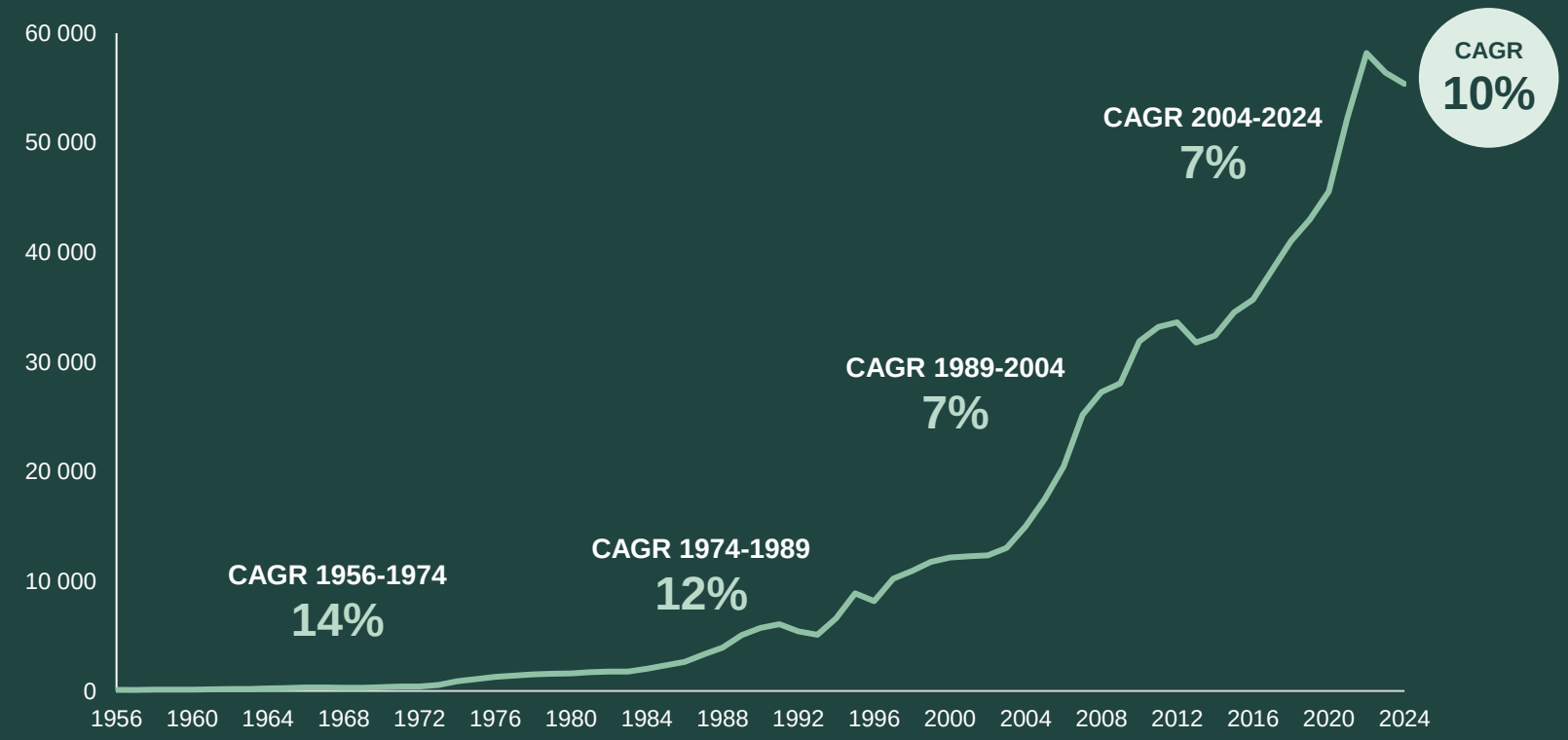
- Forest growth exceeds harvesting
- Larger standing volume allows for a higher level of harvesting going forward
  - Standing volume: **~1% CAGR**

3 Increasing forest land value

- Both the volume forest (m^3) and land value (SEK/m^3) has increased
  - Land value (SEK/m^3): **~6% CAGR**

4 Positive climate effect

Forest Total Return index Sweden (1956-2024)



Source: Riksskogstaxeringen, Skogsstyrelsen, Ludvig & Co (LRF Konsult), Lantmäteriet, Svefa, FutureVistas.
Note: Cash flow reinvested in forest.

SCA

Significant real growth

Forest growth metrics (m m^3fo)

Gross growth of standing forest	10.5
Natural losses and pre-commercial thinning	-1.4
Available growth of standing forest	9.1
Annual harvesting	-6.4[1]
Annual net increase of standing forest	2.7

Current cash flow
New harvesting plan every 8-10 years

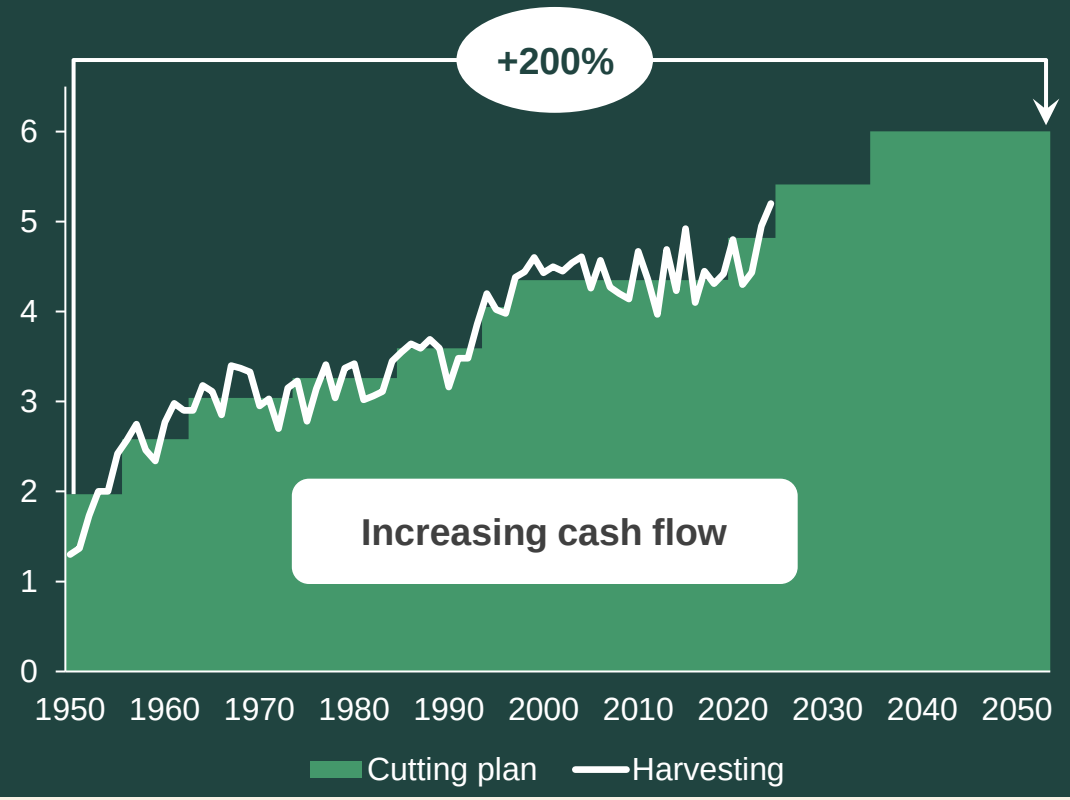
Future cash flow

1. Corresponding to approximately 5.2m m^3sub.

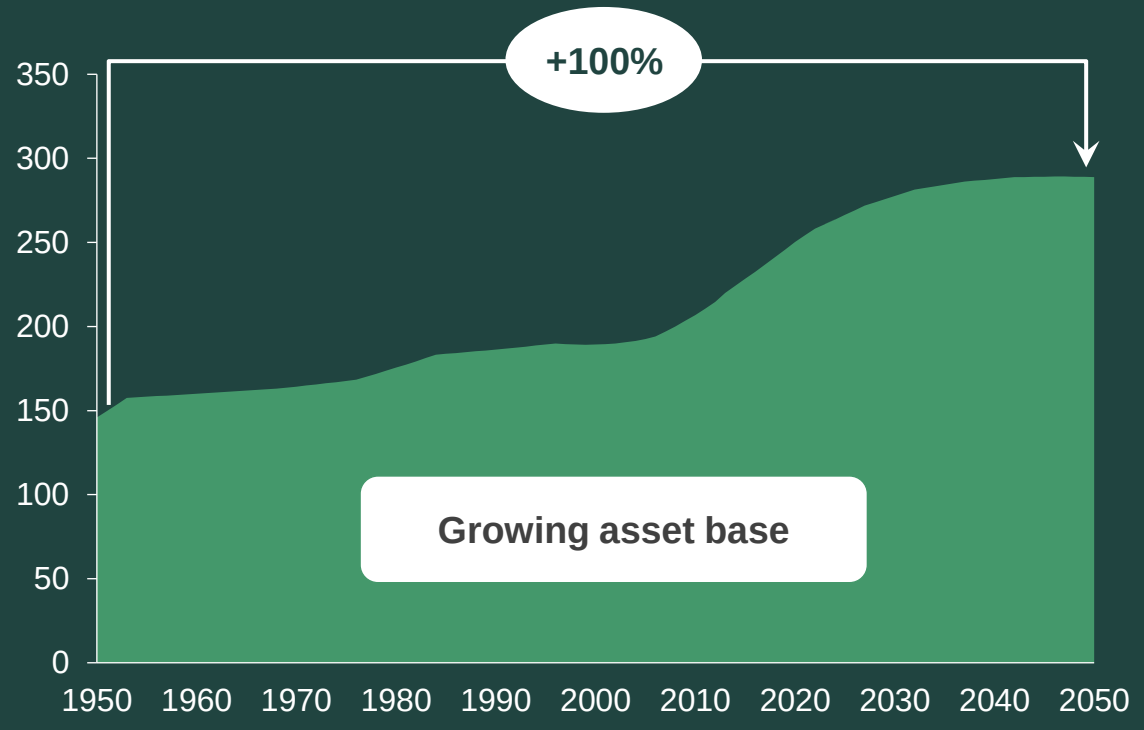
Increase in both standing volume and harvesting level

Based on current technology

Harvesting from own forest (m m³sub)



Standing timber volume (m m³fo)



Note: Historic growth based on Tax I-IX. Current growth and forecast based on Tax X (2019) and current practices.

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Forest land acquisitions in the Baltics
– strengthen the fiber base for future projects

1

Strengthen our integrated value chain

- Strengthen the raw material supply and maintain self-sufficiency level
- Competitive costs for raw material

2

High growth

- High growth – 2.5x northern Sweden
- Stable increasing cash flow

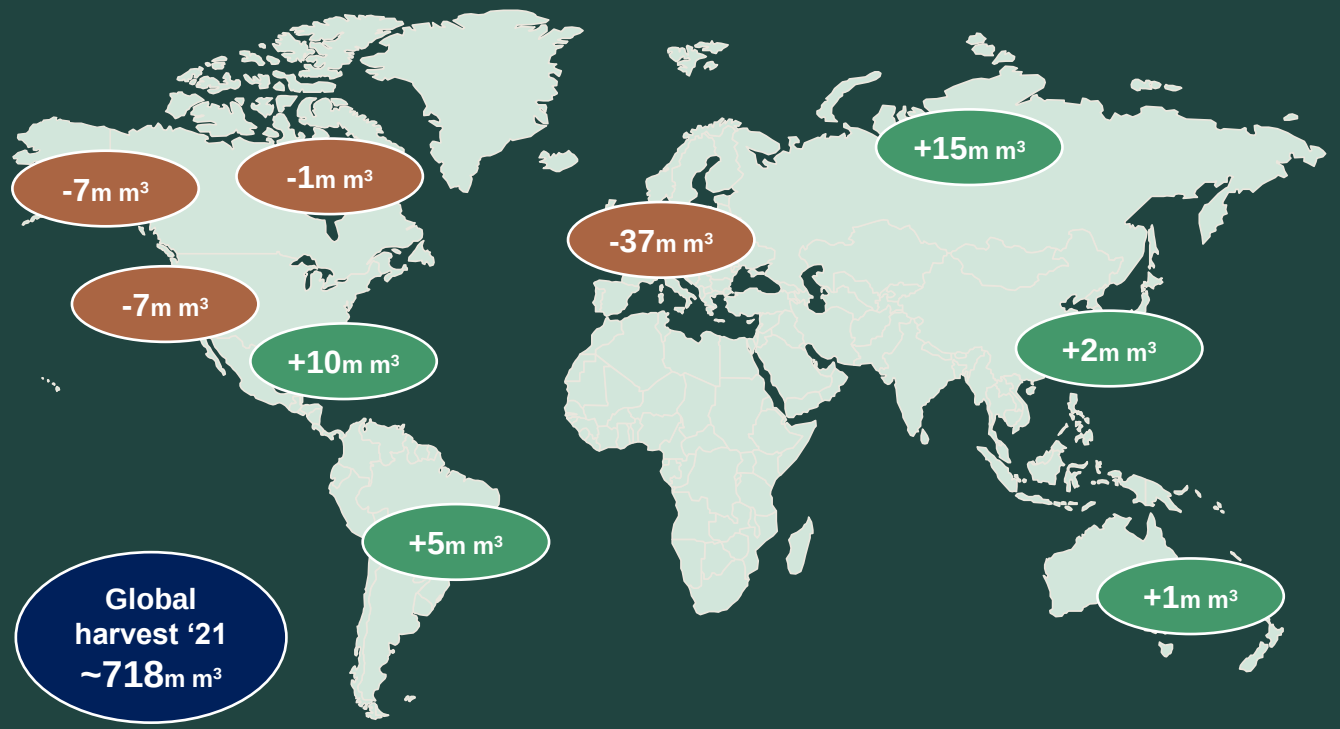
3

SCA's competence and resources

- Harvesting volume and standing volume increase over time
- Competence and resources for cost efficient forestry

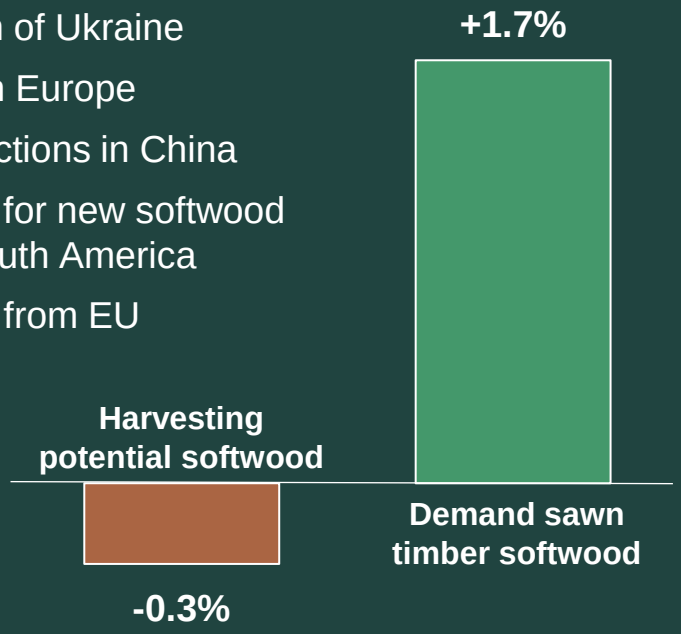
Long term demand larger than supply – Forest a strategic resource for the future

Estimated change in harvesting potential 2021-2030e (softwood sawlogs)



Demand of wood products limited by supply
CAGR 2021-2030e

- Russian invasion of Ukraine
- Insect damage in Europe
- Harvesting restrictions in China
- Limited potential for new softwood plantations in South America
- Policy proposals from EU



Source: Timwood.

Forest – strategic direction

1. Increase growth and harvesting.
2. Strengthen competitiveness through increased productivity and efficiency.
3. Acquire forest in the Nordic and Baltic regions.
4. Increase the precision and quality of biodiversity conservation measures.

Wood

SCA

Leading European wood producer

Sales (SEKm)

5,539

EBITDA (SEKm)

927

EBITDA margin

17%

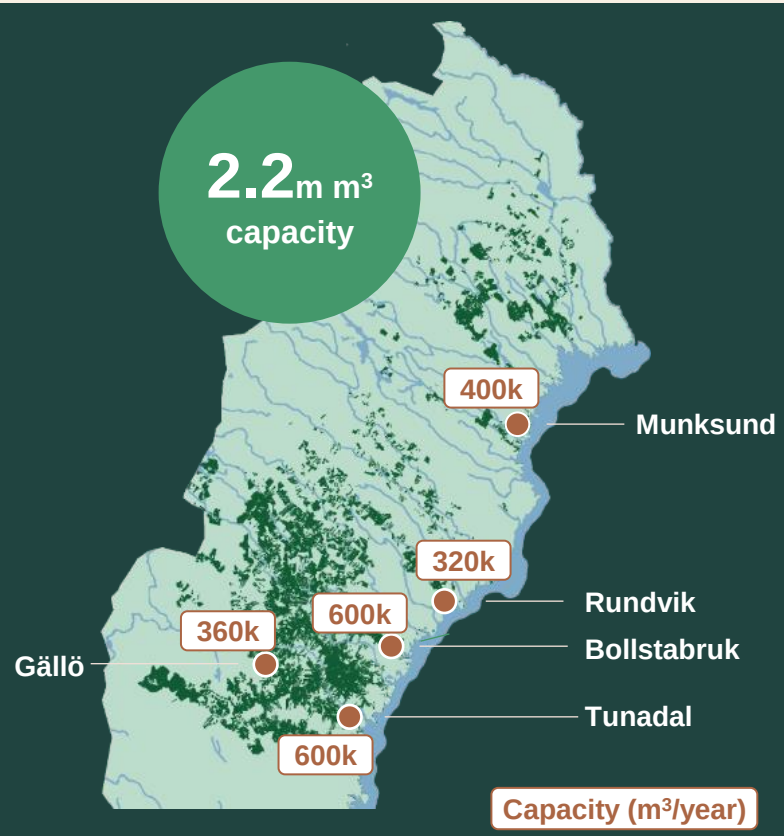
5 modern and well invested sawmills

2 painting and 5 planing facilities

Own distribution network

Focus on value added products

- Adapted wood to the further processing industry
- Distribution of finished building products to builders' merchants
- Building components to industrialized builders



Long-term structural drivers sustain softwood demand growth

Underlying economic drivers

Economic growth: Continued increased living standard in several fast growing markets drives consumption of softwood

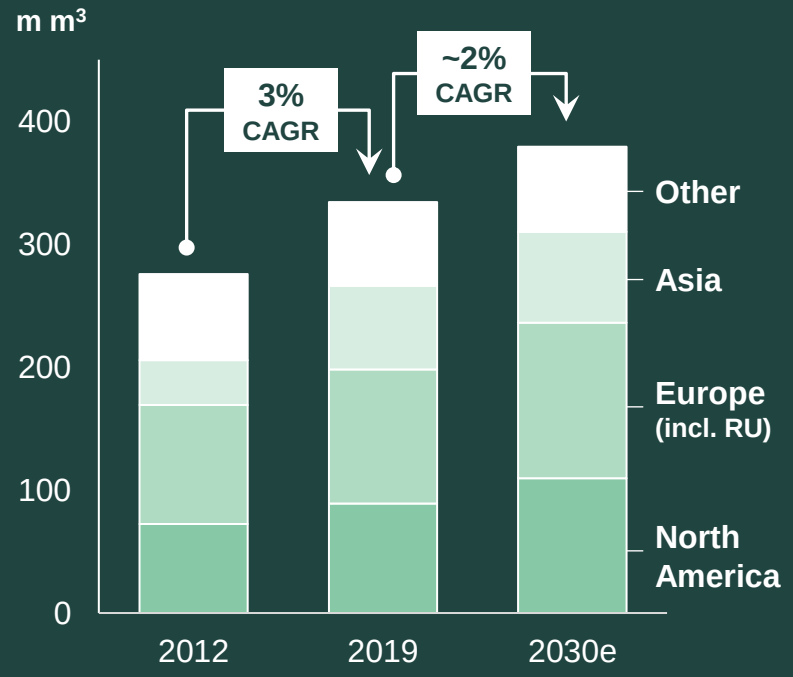
Building activities: Recovery for both new build and RMI

Softwood-specific structural drivers

Industrialized Building: Increased usage of industrialized building technologies using wood solutions underpins demand for sawn timber

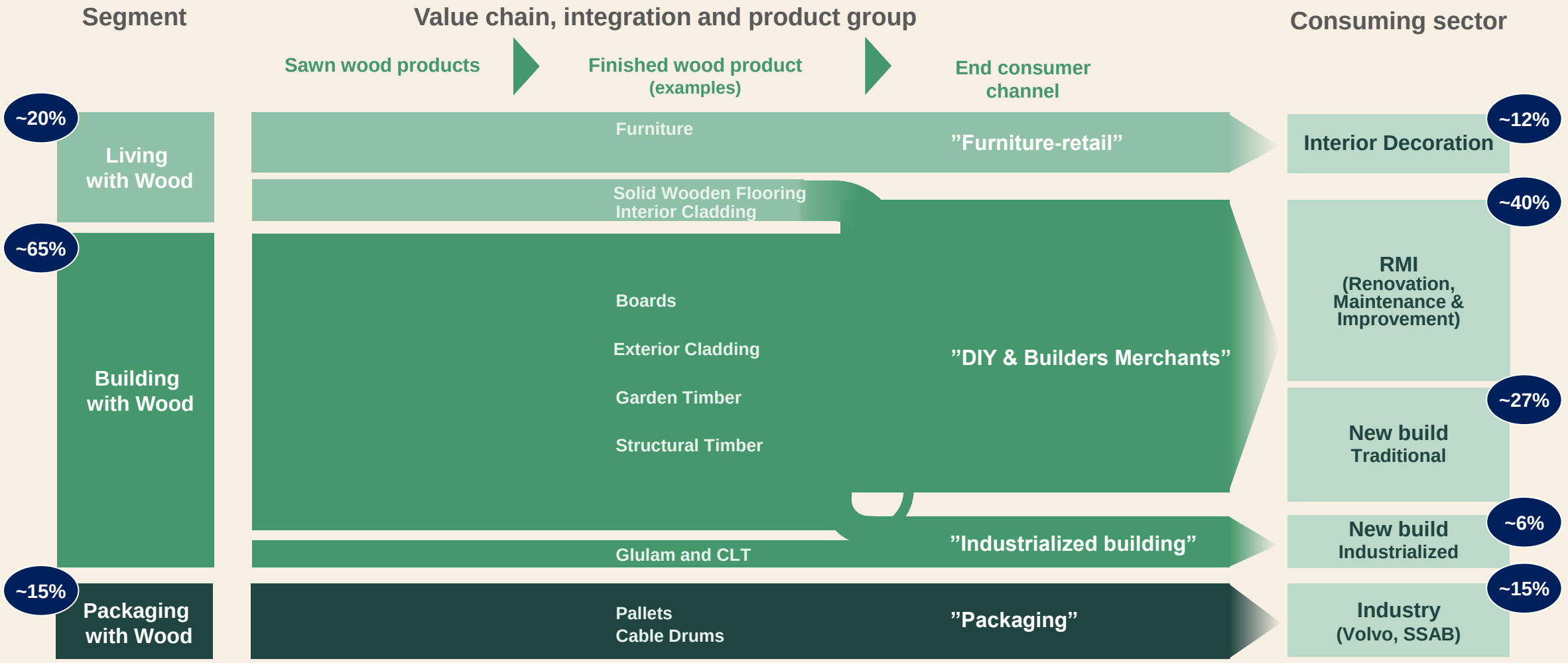
Sustainability: Sustainability and environmental concerns supports increased wood consumption

Strong global softwood demand



Source: Timwood, Skogsindustrierna.

The Global Wood value chain

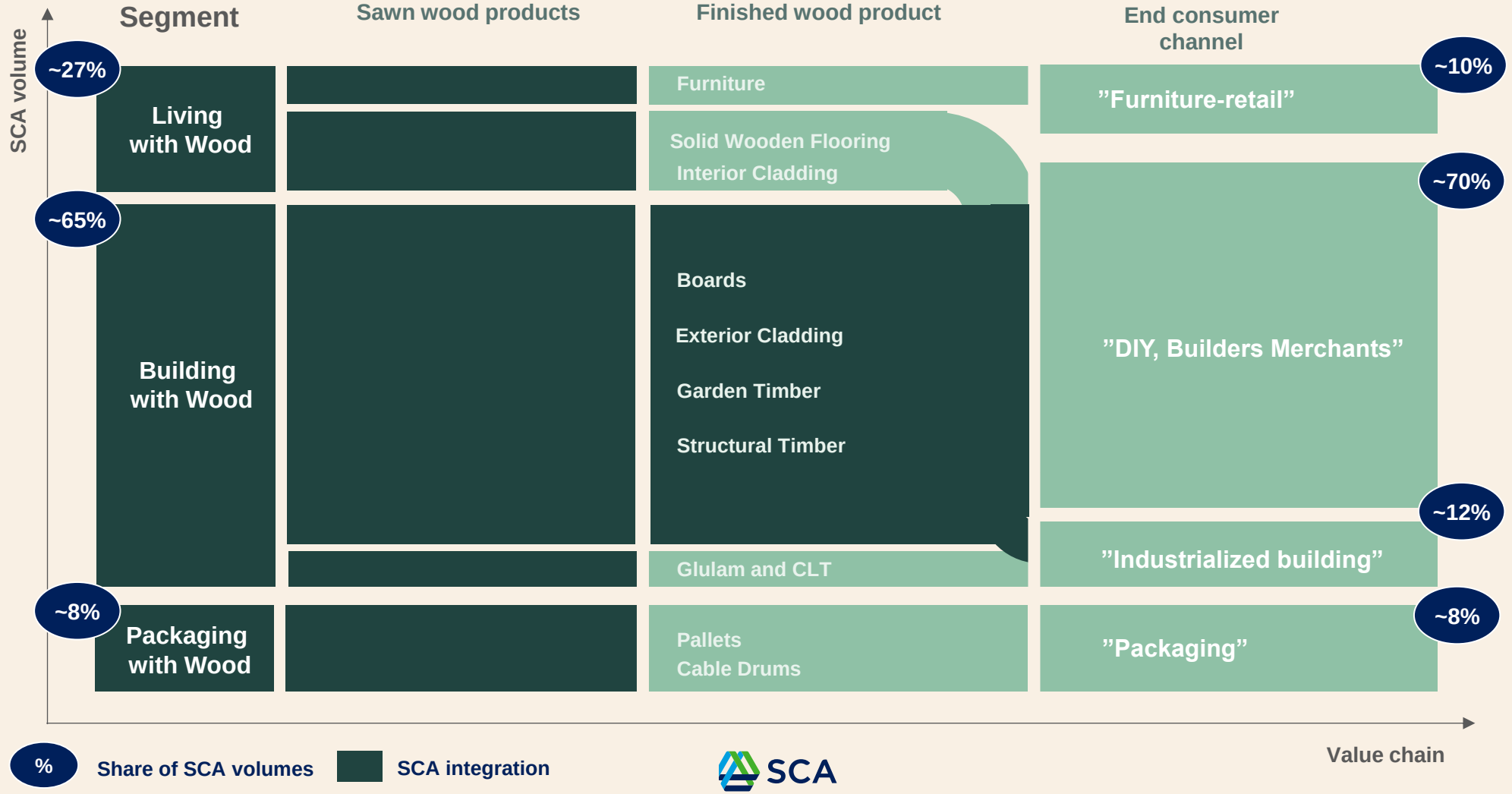


% Share of global market

Note: Total market of 355 m m^3 of global softwood sawn timber consumption, 2018

SCA's position in the global wood value chain

Optimizing value and integration level



Wood – strategic direction

1. Continued profitable growth kept in balance with supply of raw materials.
2. Well-invested plants with world-class efficiency and competitiveness.
3. Maximize the value of SCA´s high-quality sawlogs through a high raw material yield and customized products.

Pulp

SCA

High quality pulp producer

Sales (SEKm)

8,058

EBITDA (SEKm)

1,680

EBITDA margin

21%

High quality bleached softwood kraft pulp (NBSK)

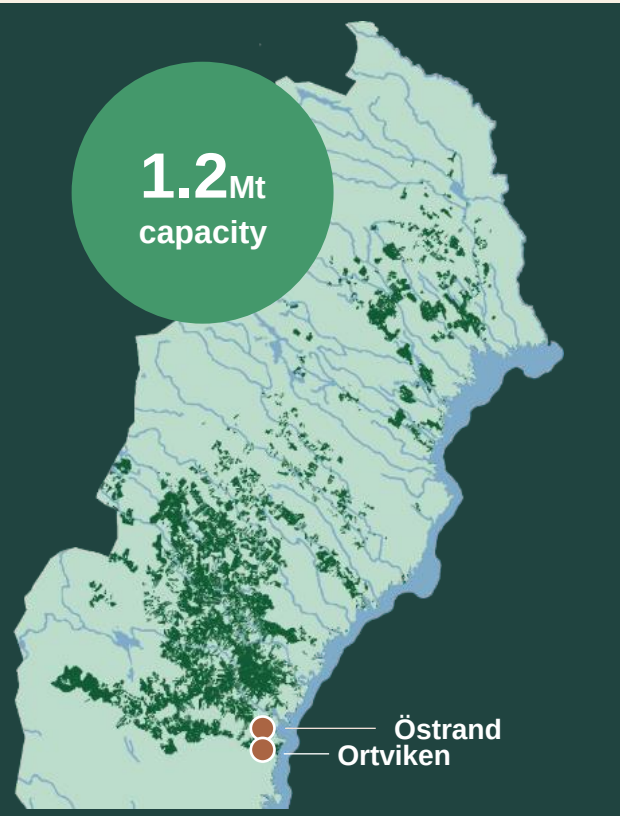
- Focus on high strength properties
- **Capacity:** 900 kt/year
- The pulp is used in tissue, packaging, publication paper and filters

Chemical thermomechanical pulp (CTMP)

- **Capacity:** 300 kt/year
- New facility at Ortviken started up in Q4 2022
- The pulp is used in packaging and hygiene products

Net producer of green electricity

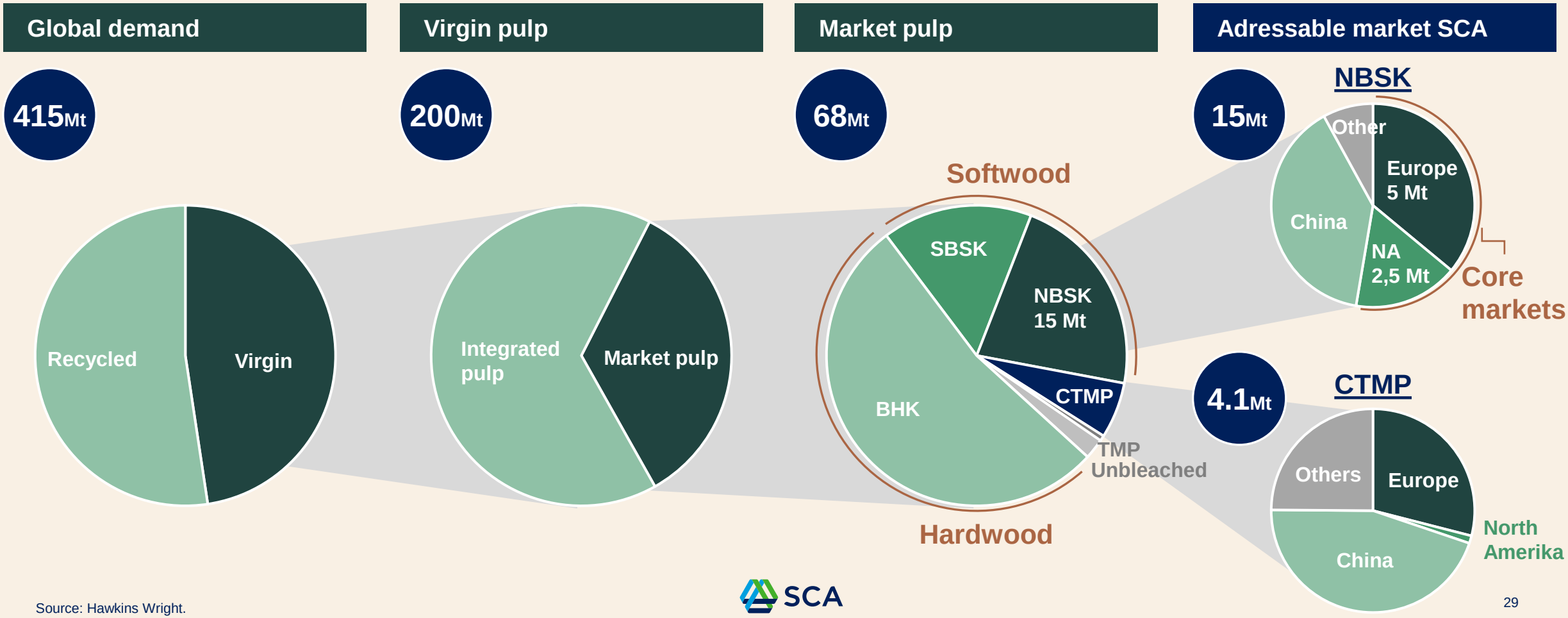
- 1.2 TWh/year at full production



SCA pulp portfolio

	NBSK	CTMP
	Produced by cooking wood chips in white liquor Gives pulp with long, strong fibers Provides high strength and brightness Higher consumption of wood per tonne of pulp Creates an energy surplus	Produced by grinding wood chips in a refiner Gives shorter, stiffer fibers that provide absorption capacity, bulk and stiffness Lower consumption of wood per tonne of pulp No energy surplus
Raw material	Pine and spruce (softwood)	Both softwood and hardwood
SCA capacity	900k tonnes at Östrand	300k tonnes at Ortviken

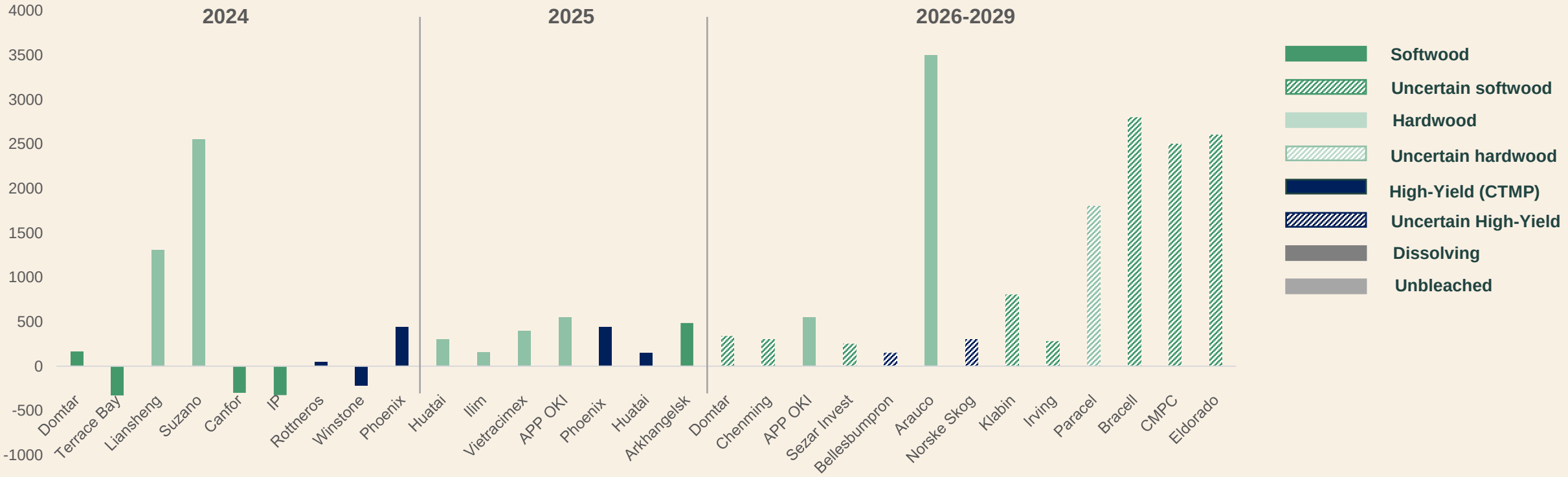
Global pulp market 70 Mt of which 20 Mt adressable for SCA



Source: Hawkins Wright.

Softwood grows with 1.0-2.0% per year, limited new capacity

New pulp capacity (k tonnes)



Source: Brian McClay & Associates (BMA).

Northern Swedish fiber for premium pulp products

1. Premium strength
2. Wet strength
3. Filter application
4. Custom-made grades

SCA

CTMP improves customer product properties at lower cost

	Product properties	Cost-cutting for customer Replaces more expensive pulp
1 Board	High bulk and bending rigidity Good smell and taste properties	Lower weight at a given strength provides a lower production cost
2 Tissue	High absorption and wet-strength	Increased absorption per kg product
3 Special products	High bulk, strength and porosity in e.g. filter products	Increased bulk. Creates strong and porous networks in the web
4 Graphic papers	High bulk and opacity	Increased paper caliper

Increased CTMP prodution

New CTMP line at Ortviken started up year-end 2022

- Top quartile in cost position
- Capacity of 300kt

CTMP improves customer product properties at lower cost

- Cost-cutting for customer, replaces more expensive pulp
- High share of growth with existing customers
- Product development in collaboration with customers

Pulp – strategic direction

1. Continue to strengthen competitiveness through increased productivity.
2. Realize the full potential of the new CTMP mill in Ortviken.
3. Maximize the value of by-products such as electricity, crude tall oil and district heating.

Containerboard

SCA

Leading kraftliner supplier

Sales (SEKm)

6,434

EBITDA (SEKm)

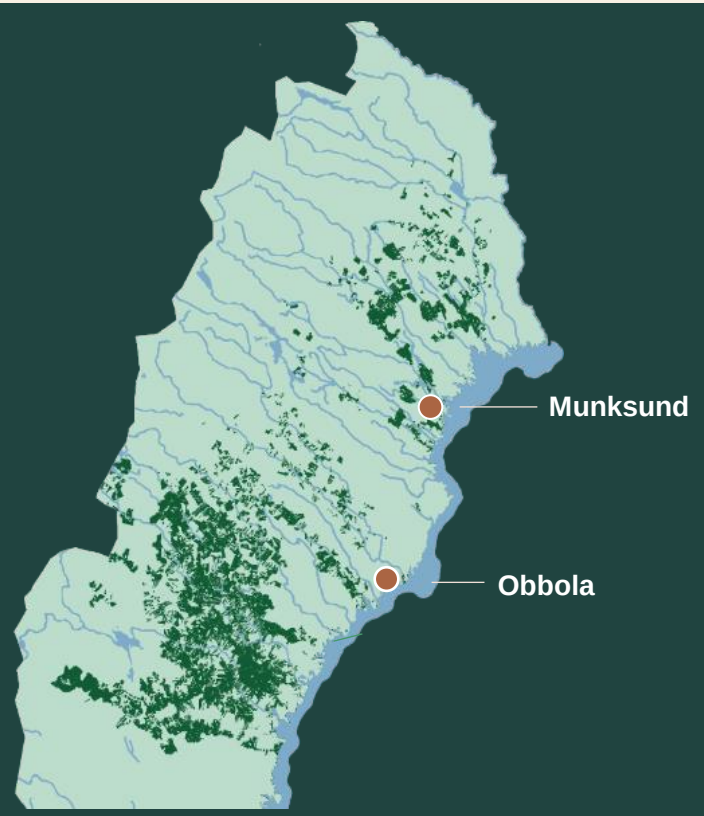
932

EBITDA margin

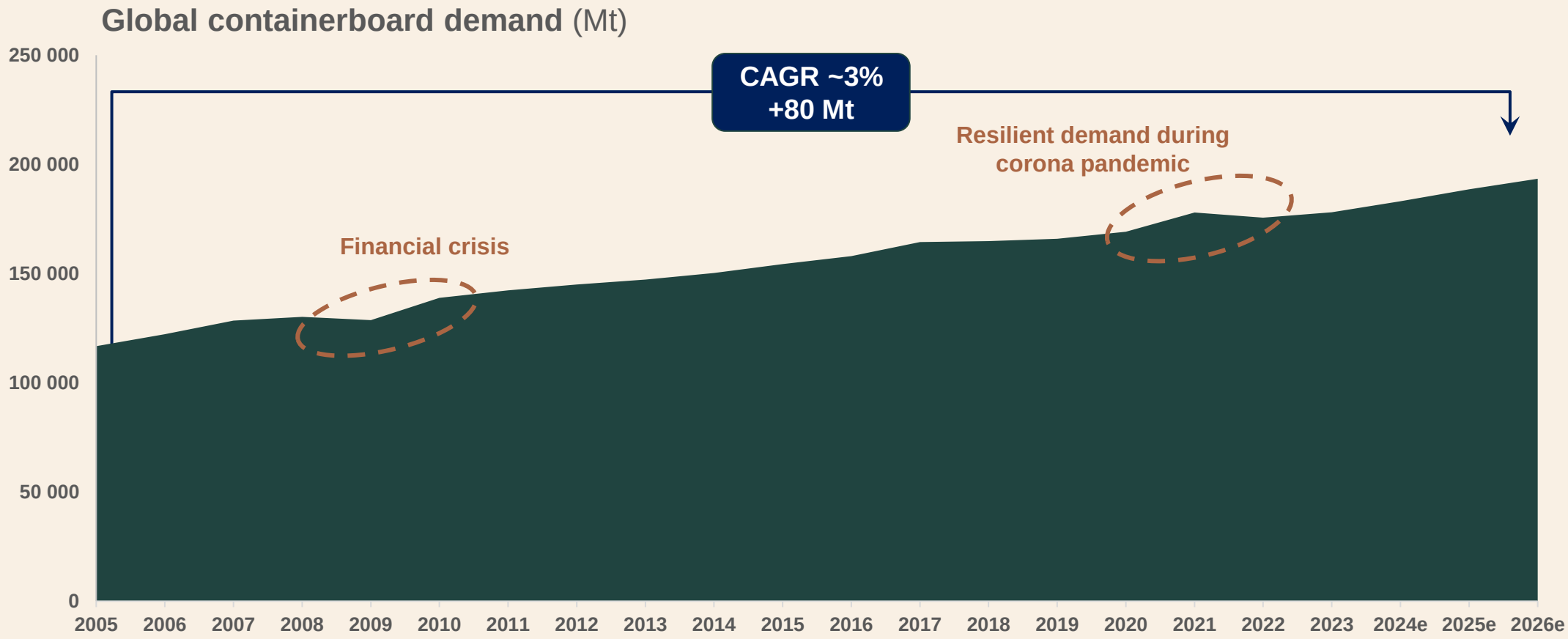
15%

No.1 independent producer of Kraftliner in Europe

- Strong Nordic fresh fiber for high quality packaging
- **Capacity:** 1,140 kt/year (year 2026)
- **Products:** brown and white-top kraftliner for consumer and transport packaging, including specialized heavy-duty and wet-strength grades
- New kraftliner paper machine in Obbola site with additional capacity of 275 kt/year started up end of 2022. Full capacity 725 kr/year.



Discontinuities in economy effects containerboard demand short-term but long-term trend resilient



Source: Numera.

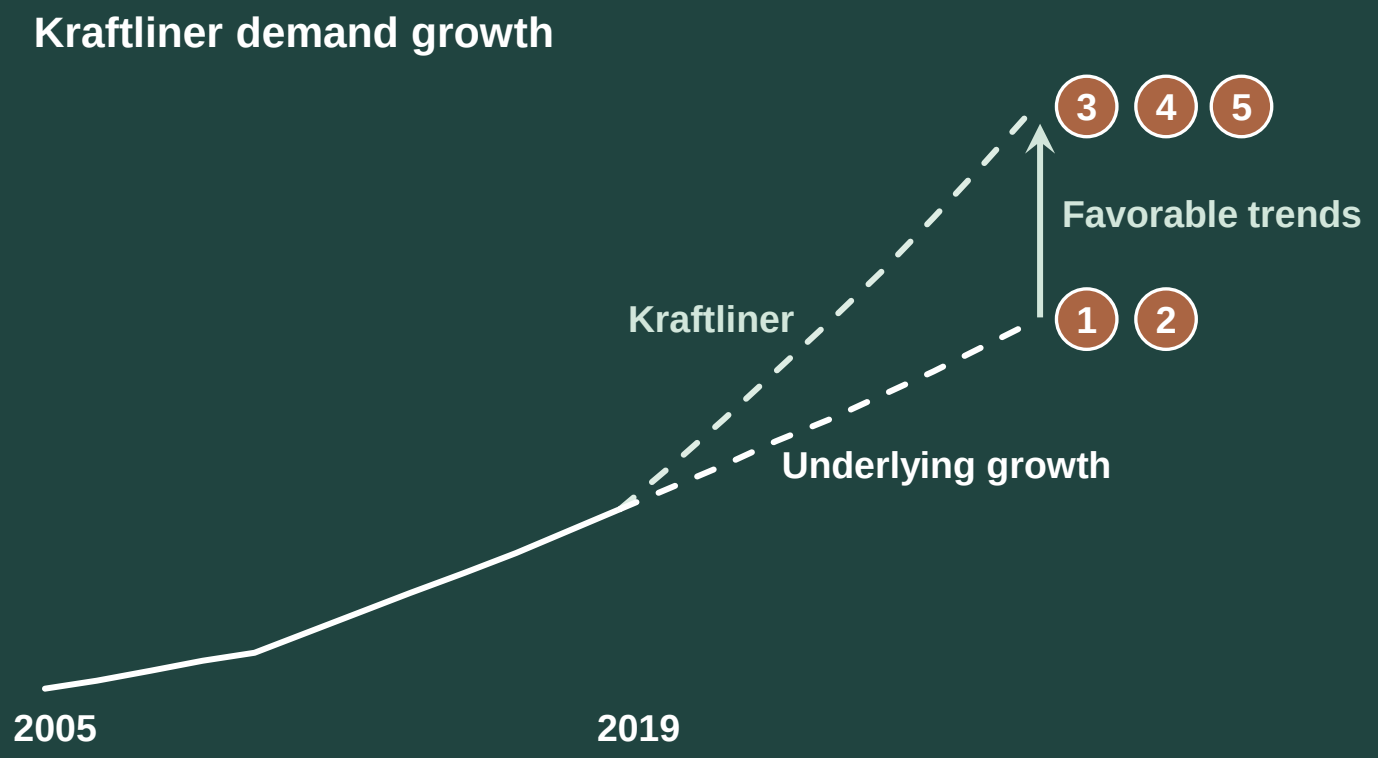
Long-term structural trends drive growth

Economic drivers

1. **Industrial production**
2. **Consumer spending**

Structural growth

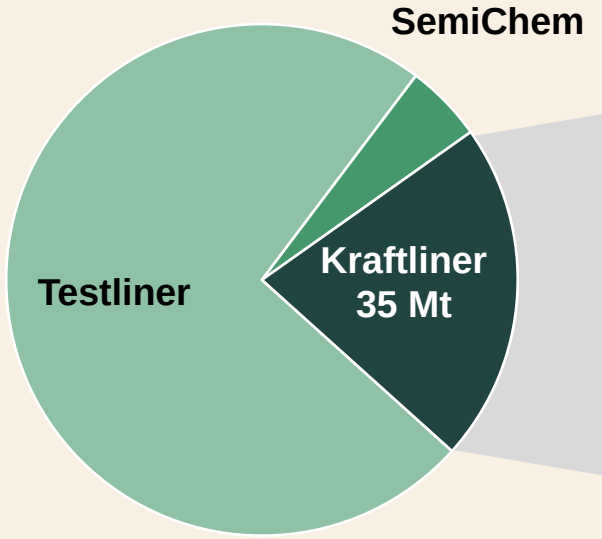
3. E-commerce
4. Changes in retail
5. Sustainable packaging



SCA focuses on the European kraftliner market

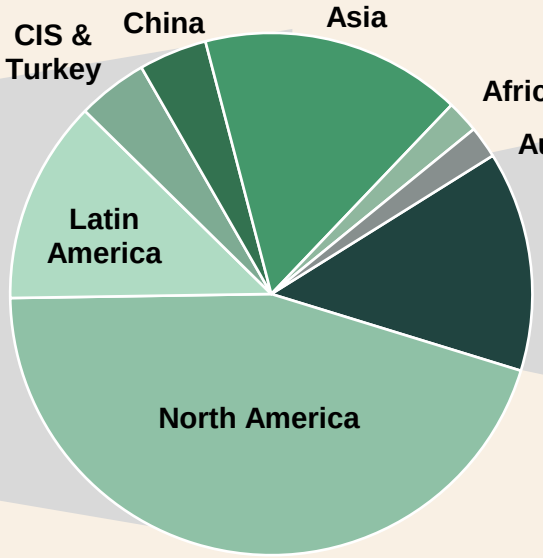
Containerboard global demand

160Mt



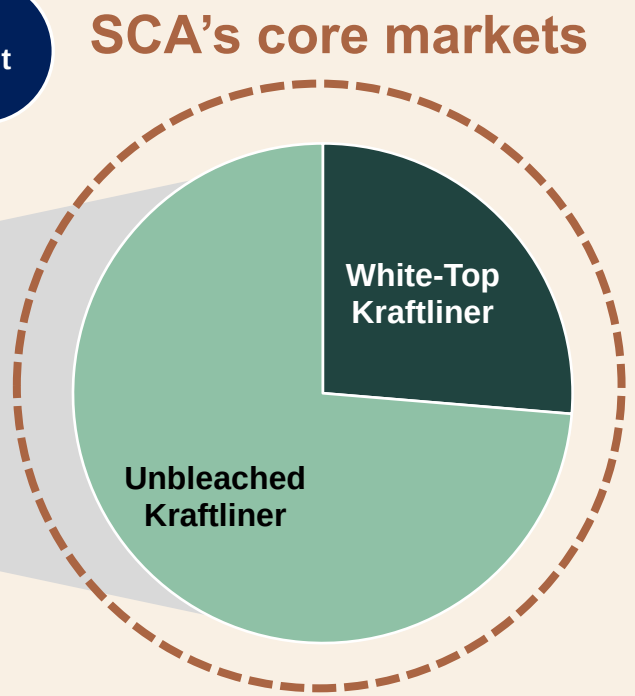
Kraftliner global demand

35Mt



Kraftliner European demand

5Mt

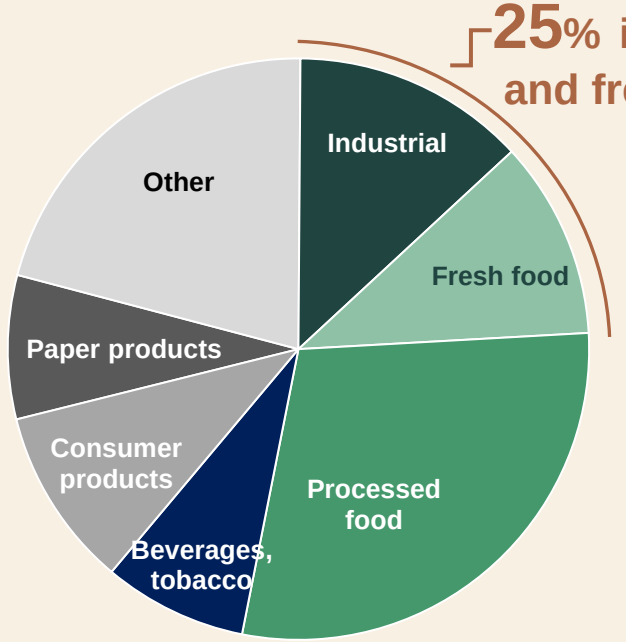


Source: Numera.
Deliveries.

Kraftliner for packaging that requires strength

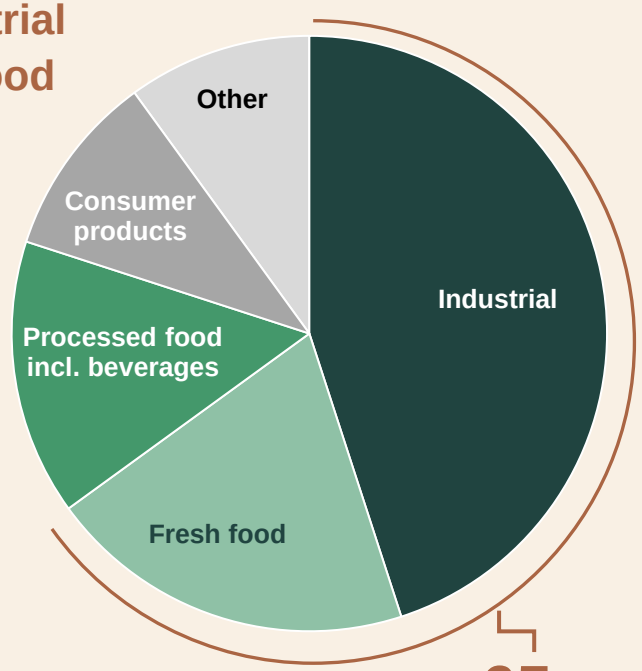
SCA's strong fiber suitable for kraftliner applications

Applications Containerboard



25% industrial and fresh food

Applications Kraftliner



65% industrial and fresh food

1. Climate variations in supply chain
2. Long distance transport
3. Material reduction
4. Food safety
5. Product safety

Source: Pöyry.

Containerboard – strategic direction

1. Realize the full potential of the new paper machine in Obbola.
2. Continue to offer the market's best service and product range.
3. Continue to evaluate an expansion of the Munksund paper mill with a focus on speciality products, such as white-top and wet-strength kraftliner.

Renewable energy

Leading producer of renewable energy

Sales (SEKm)

2,050

EBITDA (SEKm)

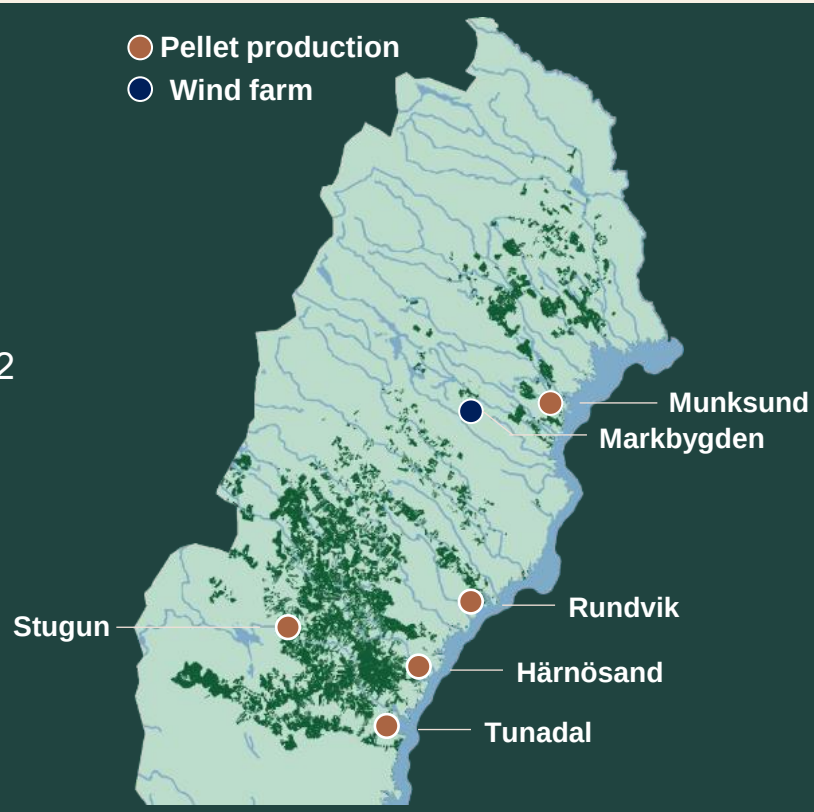
451

EBITDA margin

22%

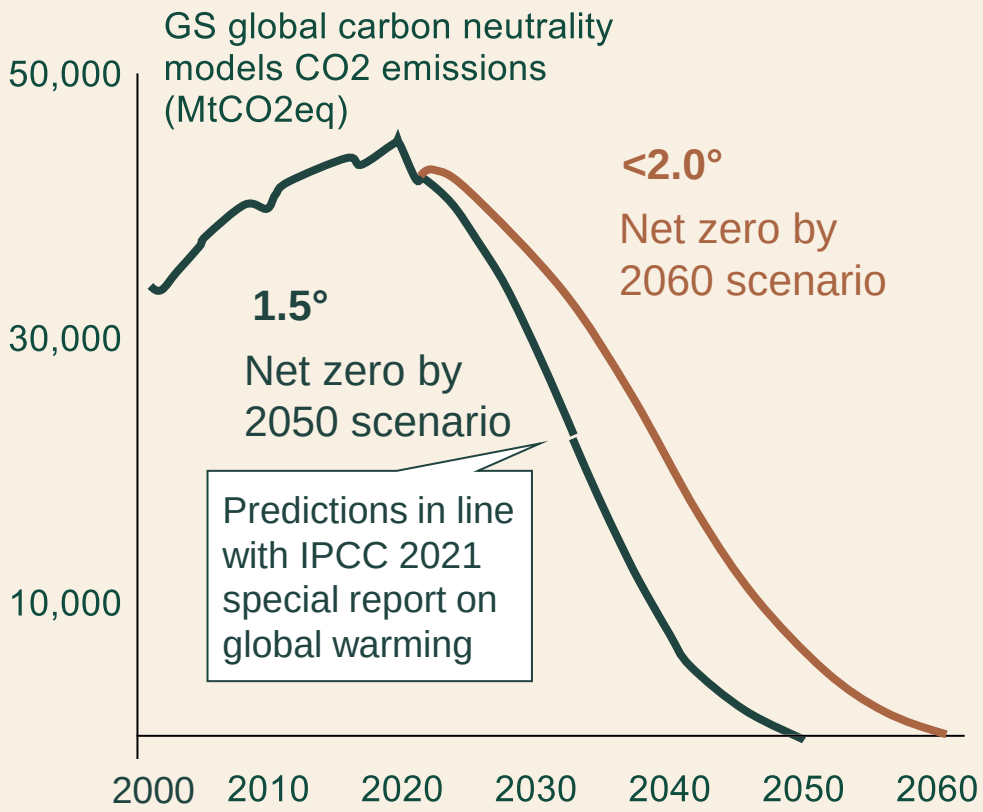
SCA is a leading producer of renewable energy

- 20% of Sweden's wind power capacity installed at SCA's land
- Leading European producer of bioenergy
  - of which 9 TWh used internally
- Produces ~1% of Sweden's total electricity consumption in 2022 – 1.4 TWh green electricity
  - of which 300 GWh from own wind power
- **Products:** solid biofuels, wind power (leasing out land and own wind power), liquid biofuels (biorefinery in Gothenburg)

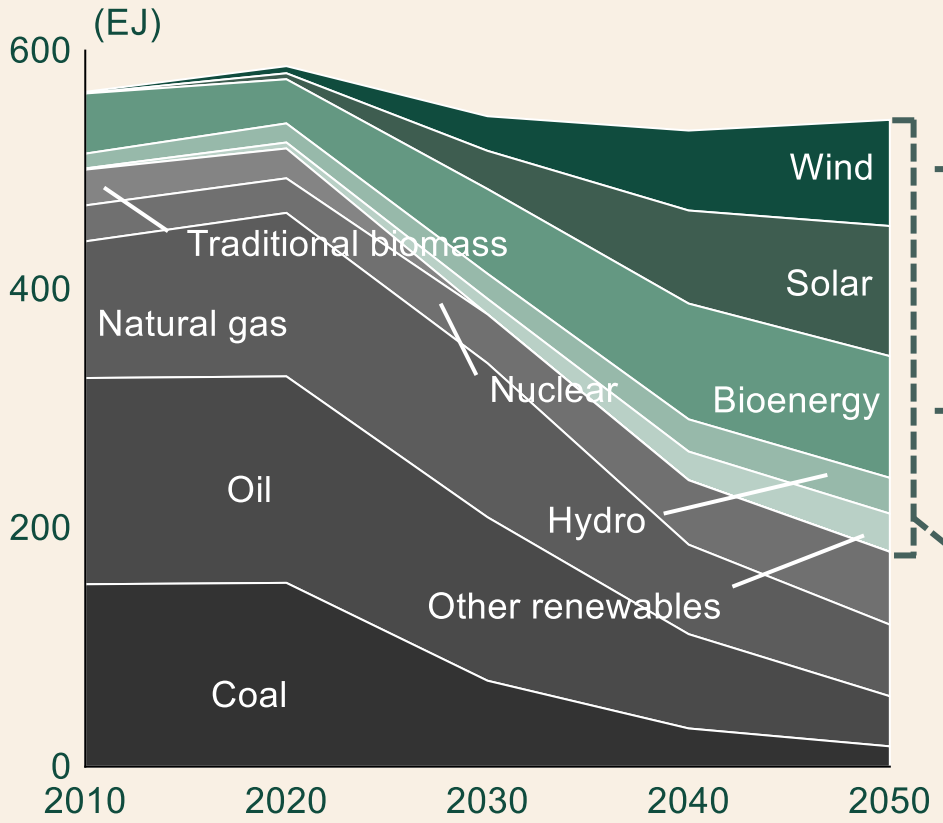


Net Zero policy will shape demand for renewables

Global CO_2 emissions pathways to Net Zero



Global energy supply towards Net Zero



SCA has competitive advantages in…

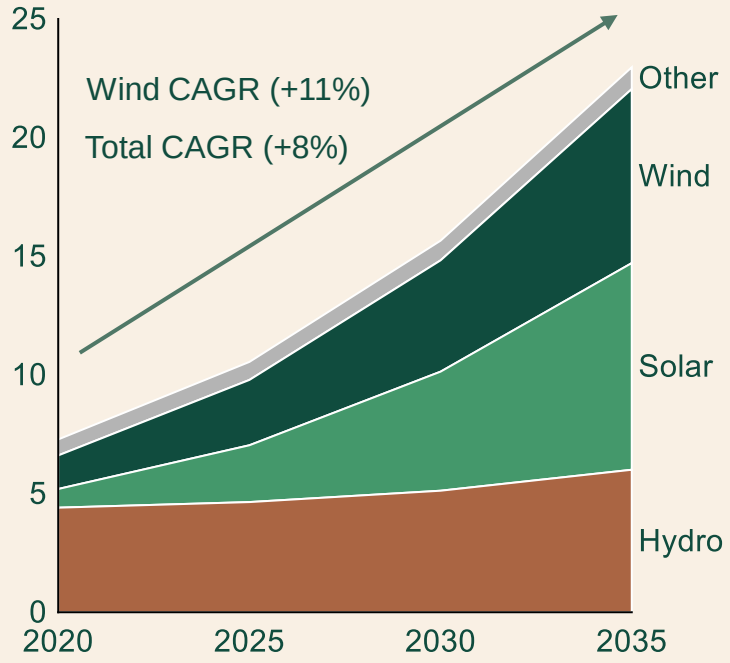
1. **Wind**
2. **Biofuels**
3. **Hydrogen & E-fuels**
   More renewable energy enables PtX

SCA

Source: Goldman Sachs, IPCC 2021, IEA 2021.

Renewable demand is growing significantly

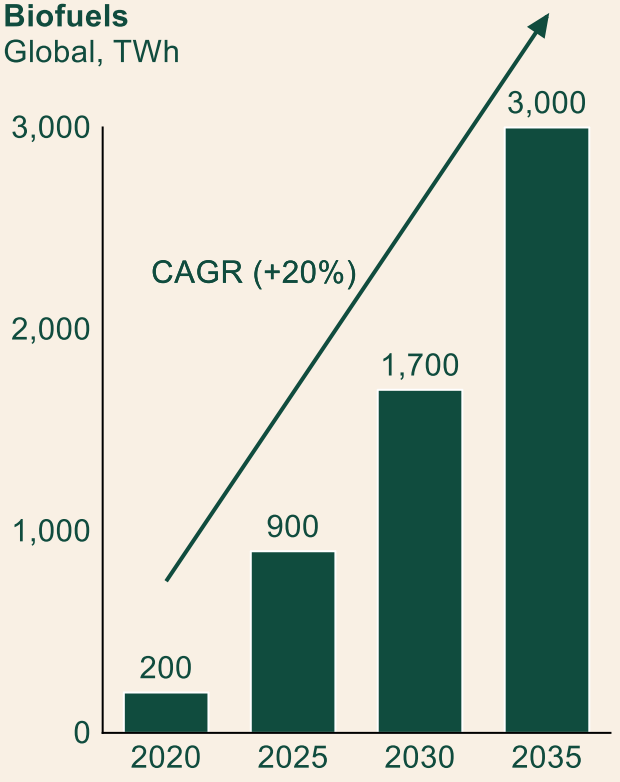
1 **Renewable electricity generation,**
Globally by source, PWh



Drivers of growth

LV transportation, industry processe & heating

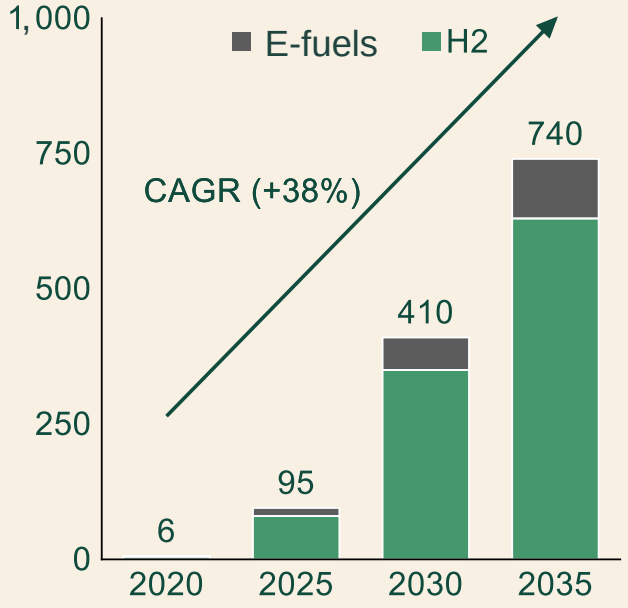
2 **Biofuels**
Global, TWh



Drivers of growth

Aviation, maritime & HD transportation

3 **Renewable hydrogen and E-fuels**
Global consumption, Mt



Drivers of growth

Industrial feedstock, maritime, aviation & HD transportation

SCA

Source: DNV-GL Energy Transition Outlook 2019 – A global and regional forecast to 2050; IEA; HIS; IRENA; BNEF; Neste.

SCA uniquely positioned to capitalize on transformation towards renewables

Wind power	Biofuels	E-fuels
Ownership of land with good wind conditions	Access to sustainable **biomass feedstock**	Access to **low-cost renewable energy**
Current **land lease agreements**	Existing **infrastructure**	Access to **biogenic CO_2**
Experience from co-developing ~10 projects	**Relation** to key technology suppliers and partners	**Competences** from running large scale processing plants
20% of Swedish wind power on SCA land	100kt liquid bio **JV with St1**	Future project opportunities **at all of our mills**

SCAs wind strategy for profitable growth

Working with three different business models to create maximum value

	Wind electricity producer	Project development	Land lease
Value creation	• **High degree of self sufficiency in electricity**	• **Own project development on SCA land** – For sale or own investment	• **SCA leases out land areas well-suited for electricity production**
Position today	• **0.2 TWh today, 0.5 TWh including Fasikan** (2026) – 100% self sufficiency	• **Own pipeline** • **Partnership with established project developers**	• **20% of Sweden's wind power on SCA land**

SCA grows in wind power

Invests in wind power project and secures high degree of self sufficiency

Wind power investment of SEK 1.7 bn made 2023

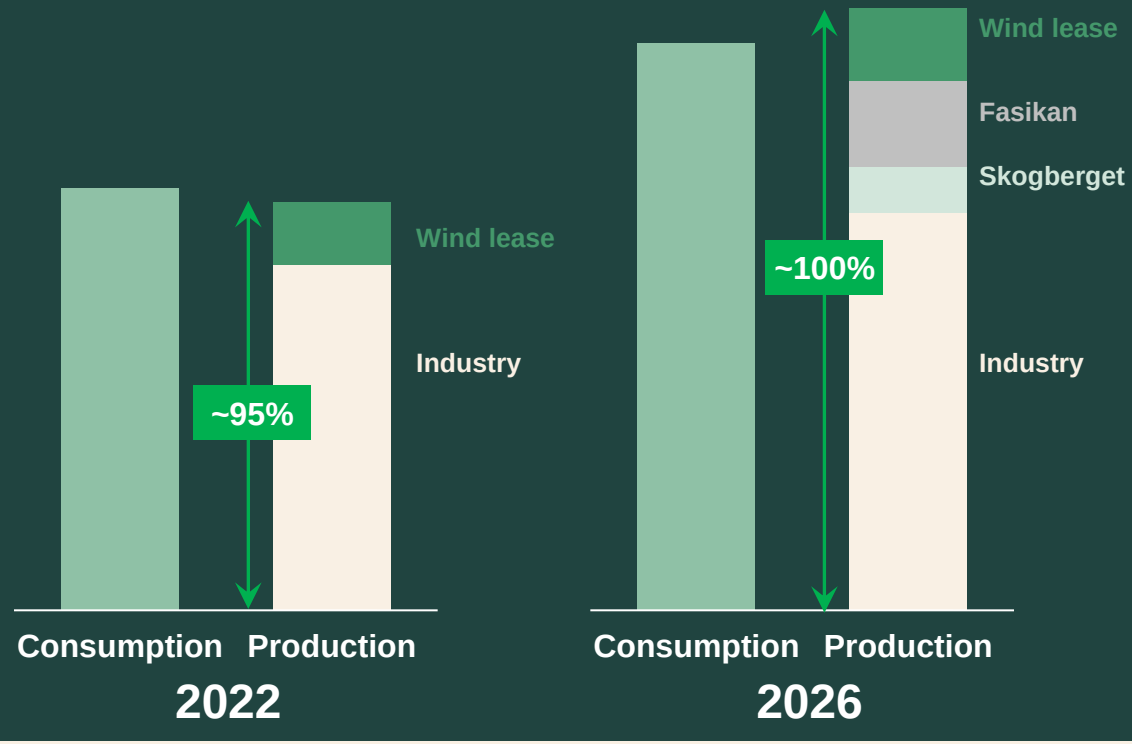
100% degree of self sufficiency in electricity

- Production capacity of 0.33 TWh/year fully located on SCA land

Expected start up beginning of 2026

- 15 turbines with installed effect of 105 MW

Good wind conditions and 240 meters tip heights gives very low production cost



SCA is a leading producer of solid biofuels

Yearly pellets production of 350k tonnes

- ~20% market share in Sweden

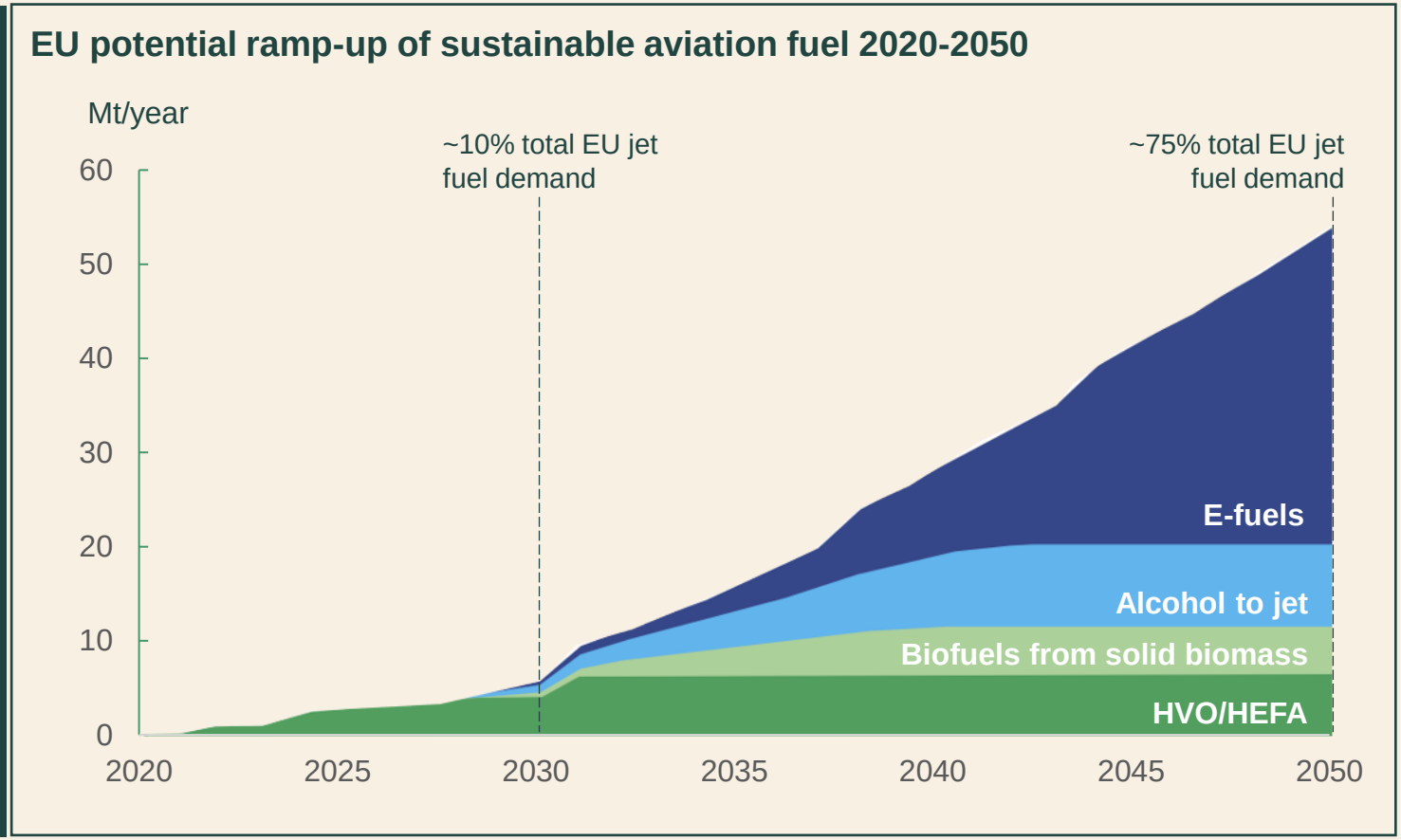
2.0 TWh external deliveries of wood pellets and unrefined residual products

- Customers mainly in Northern Sweden and Europe

Maintained leading position in Northern Sweden enables future transition towards liquid biofuels

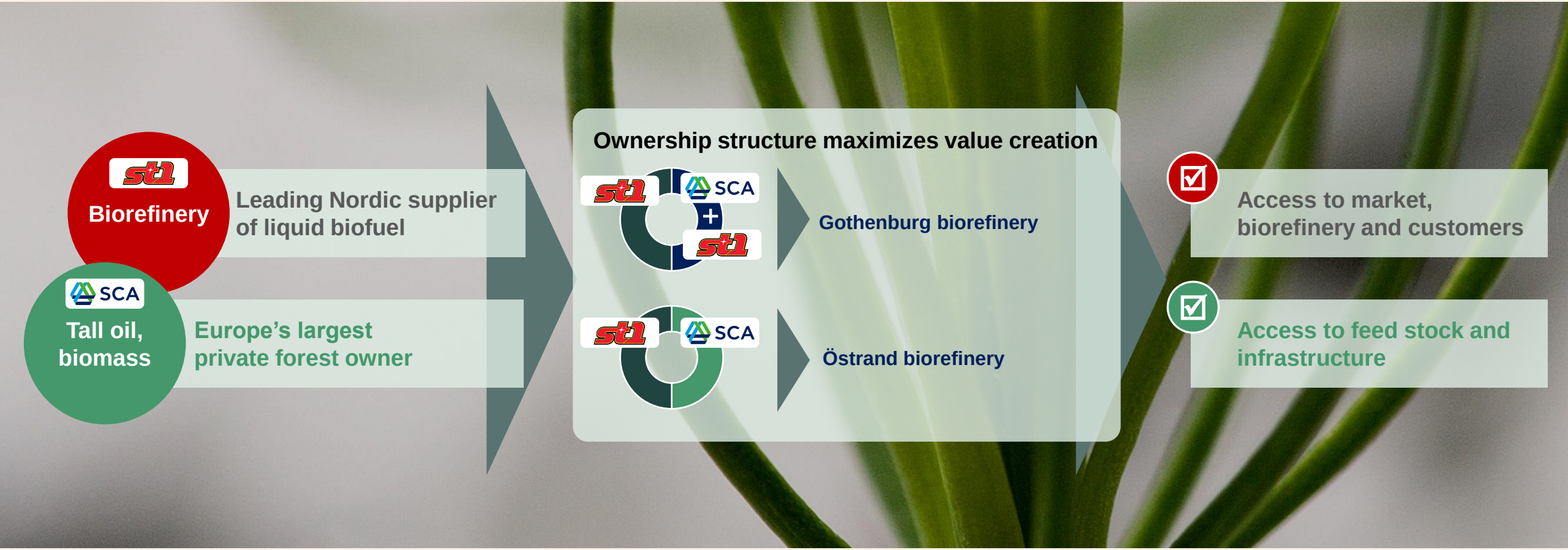
The market for renewable liquid fuels is expected to grow

1. Greenhouse gas reduction quotas will increase as Europe redirects
2. Available biomass will not be sufficient
3. Access to renewable carbon dioxide and renewable electricity crucial



Source: World Economic Forum & European Energy Council.

SCA and St1 creating two companies – from forest to fuel station



Production of liquid biofuels

Biorefinery in Gothenburg commissioned year-end 2023

- Jointly owned with St1
- Yearly capacity of 200 kt (SCA share 50 kt)

Flexible design allowing the use of a wide range of feedstocks

Capable of meeting current and future specifications of renewable fuels

- Includes HVO diesel, jet fuel, and naphtha

Renewable energy – strategic direction

1 Wind power

- Invest in SCA's own wind power production to achieve a high degree of self-sufficiency in electricity.
- Develop a project portfolio for divestment or investment.
- Maximize wind power on SCA's land and increase lease income.

2 Liquid biofuels

- Realize the full potential of the biorefinery in Gothenburg.
- Develop opportunities for a possible biorefinery adjacent to Östrand.

3 Solid biofuels

- Optimize production, product portfolio and profitability.
- Guarantee access to feedstock fuel.

Share information

SCA

Constantly changing world – but the forest always creates value

1929

The SCA Group was founded November 27, 1929

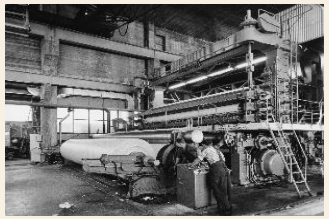
1932

SCA invested in new kraft pulp production with the construction of the Östrand pulp mill

1950

SCA was listed on the Stockholm Stock Exchange in 1950

1958



A newsprint mill was built in Ortviken comprising two machines with a total capacity of 160,000 tonnes

1961

SCA started its first kraftliner machine in Munksund marking the starting point for SCA's packaging business

1975

SCA took the first step towards becoming a consumer goods company with the acquisition of the Swedish personal care company Mölnlycke

2017

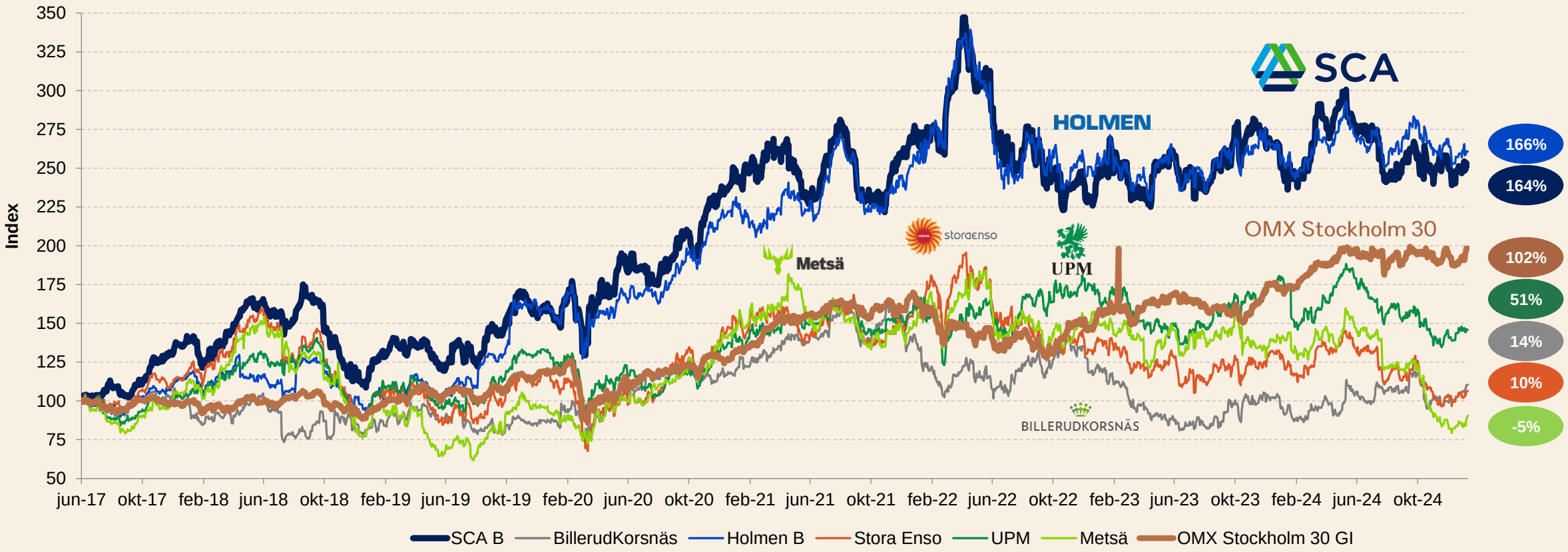
SCA was divided into two listed companies; the forest products company SCA and the hygiene and health company Essity

2024

SCA is ramping up the newly commissioned strategic investments in Pulp, Containerboard and Renewable Energy, creating value in and from the forest

SCA’s total shareholder return

Total shareholder return (TSR) since 2017



Source: FactSet.

Shareholder structure

SCA's largest shareholders as of December 31, 2024

#	Shareholder	Capital	Votes
1	Industrivärden	11.2%	29.7%
2	Norges Bank	7.2%	9.7%
3	AMF Pension & Fonder	9.5%	7.0%
4	Handelsbanken Pensionsstiftelse	1.4%	3.5%
5	BlackRock	4.8%	2.6%
6	Alecta Tjänstepension	3.8%	2.1%
7	Vanguard	3.4%	2.0%
8	Livförsäkringsbolaget Skandia	0.5%	1.3%
9	Pensionskassan SHB Försäkringsförening	0.7%	1.3%
10	Handelsbanken Fonder	1.7%	1.0%
	Top 10	**44.4%**	**60.2%**
	Others	55.6%	39.8%
	Total	**100.0%**	**100.0%**

Source: Monitor.

Number of shareholders

~110,000

Swedish ownership

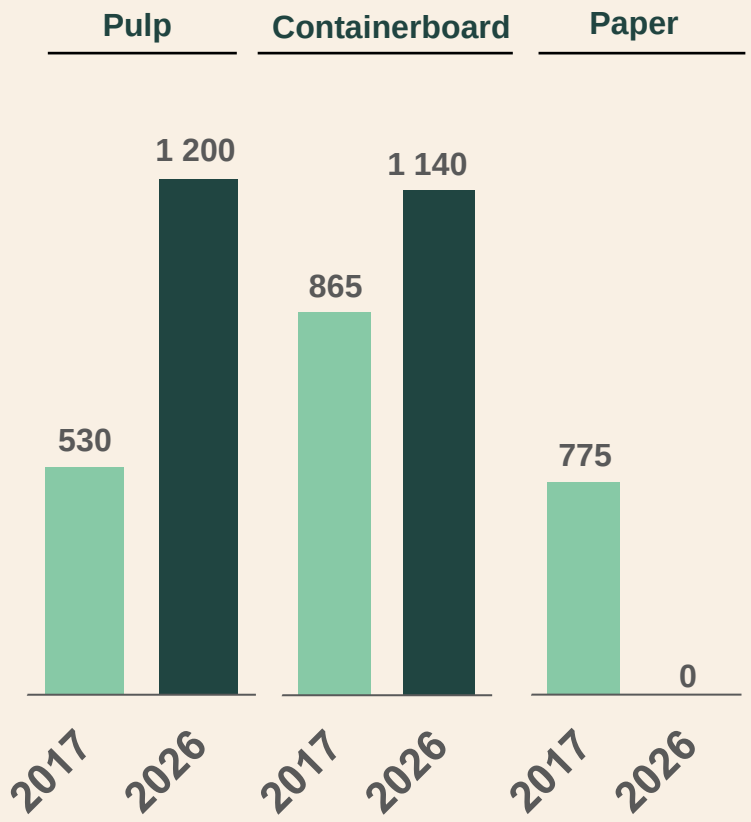
~60%

Number of shares

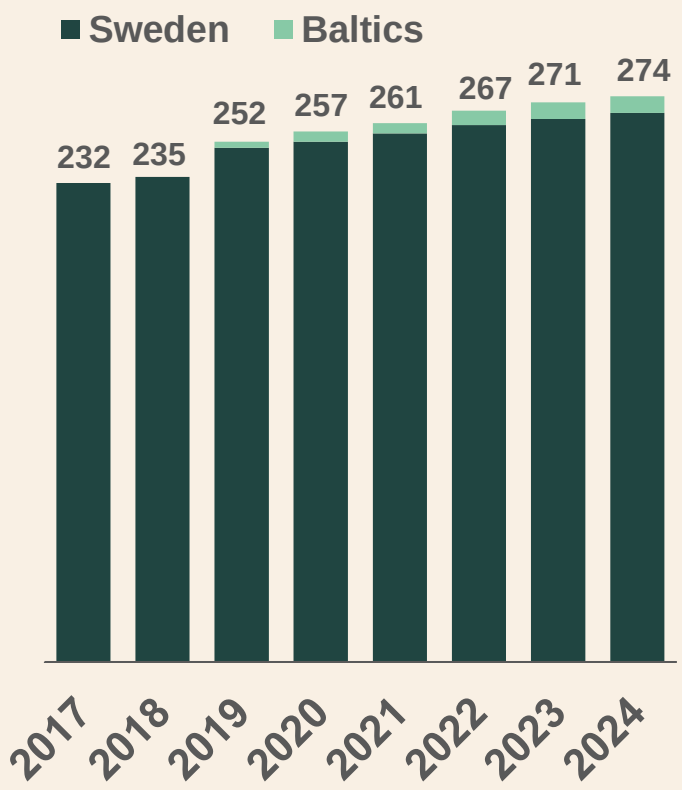
702m

Investments in value chain and forest growth has enabled increasing dividend

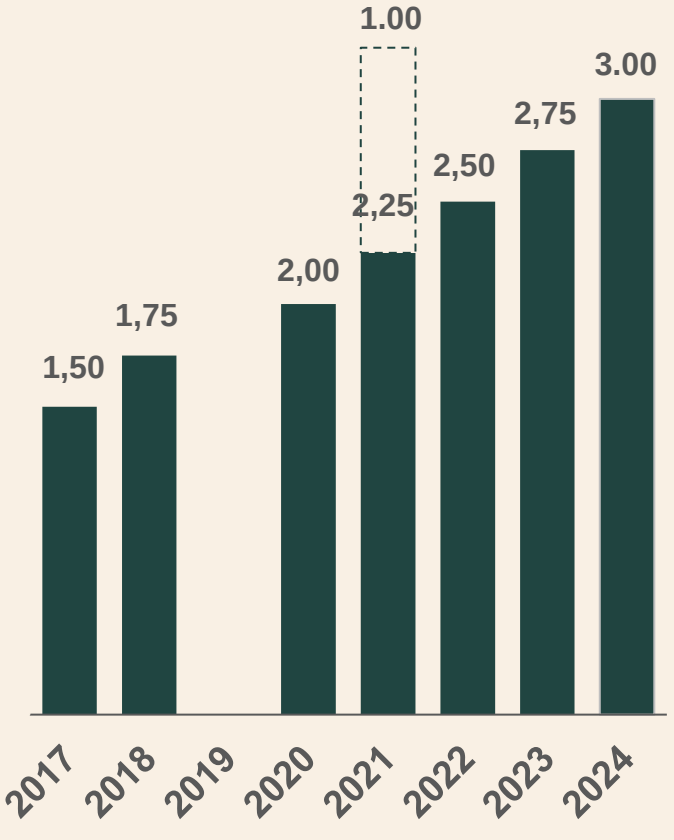
Investment in integrated value chain *(Capacity, k tonnes)*



Investment in forest growth
(Standing volume, m m³fo)



Stable and increasing dividend *(SEK/share)*[1)]



SCA

1) Proposed dividend for 2024

This presentation may contain forward-looking statements. Such statements are based on our current expectations and are subject to certain risks and uncertainties that could negatively affect our business. Please read SCA's most recent annual report for a better understanding of these risks and uncertainties.